

**Utilities Consumers' Group
(UCG)**

1 **REFERENCE:** Low Water Reserve Fund Report Table 1 Calculations DCF and Table
2 2 DCF Continuity
3 Schedule 2013-2017(Preliminary)
4 Low Water Reserve Fund Report Table 1 Calculations LWRF and
5 Table 2 LWRF Continuity
6 Schedule 2017 and 2018
7 Low Water Reserve Fund Report Table 1 Calculations LWRF and
8 Table 2: LWRF Continuity
9 Schedule 2019 and 2020, April 2021

10
11 **QUESTION:**

- 12
- 13 a) Is Yukon Energy aware that the Board ordered you to file at each years end a
14 LWRF Report?
15
- 16 b) Why is that Yukon Energy did not do so?
17
- 18 c) Will Yukon Energy comply going forward?
19
- 20 d) As the continuity schedule for 2020 exhibits a negative ending balance of \$4.272
21 million, when and how will Yukon Energy recover this?
22
- 23 e) With high water levels this year, does Yukon Energy forecast a positive return to
24 the LWRF in 2021?
25
- 26 f) If yes, do you have a conservative estimate?
27
- 28 g) Does the table and schedule listed April 2021 comply with the OIC 2021-16, (7) (a)
29 or (b)? If not, why not?
30
- 31 h) Do these above tables and schedules listed comply with ALL the Board directions
32 on the LWRF? If not why not?

1 **ANSWER:**

2

3 **(a), (b) and (c)**

4

5 YEC acknowledges that the LWRF Term Sheet as last reviewed by the Board (i.e., the
6 updated Term Sheet and Annual Reports for 2017 and 2018 filed on December 10, 2019)
7 included provision for annual reporting, and for related direction of the Board on the
8 additions and deletions to the Fund and on any proposed rate rider.

9

10 The Board's last review of an annual LWRF filing (i.e., the Board's letter of March 19, 2020
11 regarding the updated Term Sheet and the 2017-2018 LWRF Annual Filing)
12 acknowledged receipt of correspondence from YEC dated December 10, 2019 but did not
13 approve the updated Term Sheet or the Annual LWRF filings. The Board stated "any future
14 issues regarding the term sheet are to be addressed in the next YEC GRA". YEC
15 accordingly deferred further LWRF filings until the next GRA, at which time the relevant
16 term sheet issues would be reviewed.

17

18 As reviewed in Tab 1 of YEC's 2021 GRA Application, YEC's next GRA filing after the
19 2017-18 GRA was not feasible until the current filing for 2021.

20

21 YEC anticipates that an updated LWRF Term Sheet will be approved by the Board as part
22 of the current proceeding; after this proceeding is complete, YEC intends to resume
23 regular LWRF annual filings as directed.

24

25 **(d), (e) and (f)**

26

27 The LWRF Term Sheet provides for rate changes related to the account balance only
28 when the Fund exceeds the approved caps, which currently are +/- \$8 million as last
29 approved by the Board in Board Order 2015-01. Accordingly, no action is to be taken at
30 this time regarding the account balance of negative \$4.272 million as at the end of 2020.

31

32 YEC expects a positive impact on the LWRF balance from the 2021 fiscal year, given that
33 water availability is above the long-term average.

34

35 YEC does not have any estimate at this time of the LWRF balance expected to occur as
36 at the end of 2021.

1 **(g) and (h)**

2

3 The April 8, 2021 LWRF filings comply with OIC 2021/16 (including the provisions of
4 subsection 9(7) (a) or (b)) and with past Board directions, subject to any changes to these
5 directions that are required to comply with OIC 2021/16.

1 **REFERENCE: OIC 2021-16 Section 9 (1-10)**

2

3 **QUESTION:**

4

5 a) Does Yukon Energy see any changes resulting from the above OIC as to what was
6 determined by the Board in Order 2019-08 Reason for Decision for the Low Water
7 Reserve Fund (LWRF) going forward past November 1, 2020? Please explain.

8

9 **ANSWER:**

10

11 **(a)**

12

13 Yes, the Board's mandate in relation to the LWRF has changed and now the LWRF must
14 comply with OIC 2021/16. The 2019-2020 LWRF Annual Report schedules comply with
15 directions under Section 9 of OIC 2021/16, given that the relevant filing was made in the
16 first instance to the Board after November 1, 2020 and that no order has been issued with
17 regard to this filing under section 27 of the Act prior to February 11, 2021.

18

19 See also YEC answer to UCG-YEC-2-9.

1 **REFERENCE: 3.3 Low Water Reserve Fund**

2
3 Appendix A to Board Order 2019-08 — Reasons for Decision 9 30. With
4 respect to the DCF, the Board concluded that, given the isolated nature
5 of the Yukon environment, the ramifications that low water events can
6 have on electricity prices and the need to mitigate those impacts, a
7 DCF-type of mechanism was required. The Board stated that a simpler
8 mechanism for adjusting for variances between the approved forecast
9 for hydro generation and thermal generation and actual hydro
10 generation and thermal generation in a test year is needed. However,
11 the Board found that the DCF is complex and that it does not show the
12 hydro generation and thermal generation in a given year when actuals
13 are determined because the actuals are based on modelled results.
14 **Therefore, the Board directed YEC to create a deferral account**
15 **that reconciles forecasts with actuals, not modelled results.**
16 **Further, the onus is on YEC to adequately explain any variance**
17 **between actual results and its forecast amounts. For these**
18 **reasons, the Board directs YEC in future GRA filings to show**
19 **actual hydro and thermal generation results when comparing**
20 **previous and forecast test years.**

21
22 **QUESTION:**

- 23
24 a) Does Yukon Energy Low Water Reserve Fund Report Table 1 Calculations LWRF
25 and Table 2 LWRF Continuity Schedule 2017 and 2018 and Low Water Reserve
26 Fund Report Table 1 Calculations LWRF and Table 2: LWRF Continuity Schedule
27 2019 and 2020, April 2021 comply with these directions? Please explain.

28
29 **ANSWER:**

30
31 **(a)**

32
33 YEC's 2017-18 LWRF Annual Report schedules as filed with the Board on December 10,
34 2019 have been acknowledged by the Board's letter of March 19, 2020. YEC believes this
35 filing complied with Board directions applicable at that time.

1 Appendix A to Board Order 2019-08 as quoted above in this IR set out directions for future
2 YEC GRAs. OIC 2021/16 has now provided direction for LWRF determinations related to
3 the current 2021 (wherein 2019 and 2020 LWRF reports are to be addressed) and future
4 GRAs. YEC hydro and thermal generation forecasts for GRA purposes continue to be
5 based on long-term average (LTA) water availability. Tab 2 of the 2021 GRA (Table 2.2),
6 and Table 2.1-1 of the 2019-2020 LWRF Annual Report, show actual and forecast hydro
7 and thermal generation results as applicable and available for the years addressed.

1 **REFERENCE: 3.3 Low Water Reserve Fund**

2
3 Appendix A to Board Order 2019-08 — Reasons for Decision 9 40. YEC
4 filed a revision to its LWRF on February 25, 2019. In Board Order 2019-
5 04 (first compliance filing decision), the Board did not accept YEC’s
6 revised LWRF. In that decision, the Board noted that YEC accepted the
7 forecast risk for incremental generation costs for incremental loads in
8 excess of the approved forecast. 41. In the first compliance filing
9 decision, the Board recognized there are two regulatory principles to be
10 met. First, YEC bears the risk of revenue requirement items varying
11 from approved GRA forecasts. Second, costs due to variances from
12 forecast thermal generation fuel volumes should be assigned to the
13 utility when those costs are due to variances from forecast load or
14 maintenance requirements. The Board found that the steps to separate
15 thermal generation changes due to overall load changes from thermal
16 generation changes due to water conditions included in the LWRF
17 deferral account proposal did not adequately reflect these two
18 regulatory principles. **42. Accordingly, the Board considered it**
19 **necessary to preserve the principle that costs should be assigned**
20 **to the utility when total load varies from forecast load.** YEC’s
21 proposal in the compliance filing created an asymmetrical risk profile
22 whereby YEC imposed certain risks – e.g. incremental generation costs
23 to customers – and yet there is no offsetting of potential benefits that
24 YEC would gain, and those benefits would not be shared with
25 customers – e.g. incremental sales and amortization of costs over
26 greater sales volumes. **Therefore, the Board considered that**
27 **incremental generation due to incremental load must be removed**
28 **from the LWRF calculations because this is a risk borne by the**
29 **utility.**

1 **QUESTION:**

- 2
- 3 a) Does Yukon Energy Low Water Reserve Fund Report Table 1 Calculations LWRP
4 and Table 2 LWRP Continuity Schedule 2017/2018 and Low Water Reserve Fund
5 Report Table 1 Calculations LWRP and Table 2: LWRP Continuity Schedule 2019
6 and 2020, April 2021 comply with these directions? Please explain.

7

8 **ANSWER:**

9

10 **(a)**

11

12 YEC's 2017-18 LWRP Annual Report schedules as filed with the Board on December 10,
13 2019 have been acknowledged by the Board's letter of March 19, 2020 and complied with
14 Board directions applicable at that time.

15

16 The 2019-2020 LWRP Annual Report schedules comply with directions under Section 9
17 of OIC 2021/16, given that the relevant filing was made in the first instance to the Board
18 after November 1, 2020 and that no order has been issued with regard to this filing under
19 section 27 of the Act prior to February 11, 2021. As reviewed below, the above Board
20 Order 2019-08 directions to remove from the LWRP calculations the incremental
21 generation due to incremental load are not consistent with OIC 2021/16 directions.

22

23 In summary, OIC 2021/16 directs that the low water deferral account annual
24 determinations after each financial year of YEC are to be based on the difference between
25 (a) fuel costs for thermal generation needed to meet actual customer requirements (as a
26 result of any shortfall between actual renewable generation and actual customer
27 requirements), and (b) fuel costs for thermal generation that would have been needed to
28 meet actual customer requirements for the financial year if renewable generation had been
29 consistent with long-term average annual renewable source availability.

30

31 Accordingly, the 2019-2020 LWRP Annual Report schedules do not comply with the above
32 Board Order 2019-08 directions.

1 **REFERENCE: 3.3 Low Water Reserve Fund**

2
3 **Appendix A to Board Order 2019-08 — Reasons for Decision 9 41.**

4 A second compliance filing was directed by the Board. **3.3.2 YEC's**
5 **2017-18 GRA Second Compliance Filing 43.** YEC submitted its
6 second compliance filing on September 23, 2019, and provided further
7 changes to its proposed LWRF. YEC provided details of the changes
8 to its LWRF in Appendix 2.1 and Attachment 2.1-1 (LWRF Term Sheet)
9 of its September 23, 2019, second compliance filing. Included as part
10 of the application is a revised Attachment 2.1-1, the LWRF term sheet
11 which retains the general structure of the previously approved term
12 sheet and fund procedures. Of the five items listed in the term sheet,
13 the fifth on the list states: The new mechanism proposed in the 2017-
14 18 GRA to provide that costs for YEC thermal generation savings
15 (excess) are calculated so that YEC's final fiscal year expense for the
16 total expected thermal generation (i.e. YEC expense after all transfers)
17 is 90% LNG and 10% diesel as assumed in the GRA forecast, subject
18 to the constraint that the LNG share of any transfer into or out of the
19 LWRF cannot exceed 100%. **Views of the Board 3.3.2.1** Current test
20 period 47. Board Order 2019-04 required YEC to determine what the
21 actual thermal generation with water availability impacts would have
22 been at the forecast (rather than the actual) level of load. To test YEC's
23 assumptions, the Board requested in YUB-YEC-1-4 an explanation of
24 YEC's separation of changes in thermal generation costs due to
25 changes in water conditions and due to changes in load (actual load).

26 ***The questions included: c) For a test period in which a load***
27 ***forecast has been determined, at the start of that test year would***
28 ***YEC expect the forecast load to equal its forecast? 48. The Board***
29 ***was seeking to determine if the generation mix (hydro and thermal) is***
30 ***expected to incrementally change as the expectation for load changes.***
31 ***For example, at the time of the forecast, YECSIM modelled generation***
32 ***output for the forecast load level. However, as the expectation for***
33 ***load changes, in this case, an upward change, does the***
34 ***incremental generation mix change (i.e. weight more heavily to***
35 ***thermal) versus hydro generation? If the generation mix changes***
36 ***on an incremental basis, how is this phenomenon reflected in***

1 ***YEC's separation of load and water level effects on the LWRF?***
2 ***Also, if there are differences, would they be material?***

3
4 **QUESTION:**

- 5
6 a) From the preamble above: Please answer all the above questions in bold/italics
7 for the Low Water Reserve Fund Table 1 Calculations LWRF and Table 2: LWRF
8 Continuity Schedule 2019 and 2020, April 2021? Please explain each answer.

9
10 **ANSWER:**

11
12 **(a)**

13
14 YEC's response to the original Board IR (YUB-YEC-1-4(c),(d) and (e) in the 2017-18 GRA
15 proceedings related to compliance filing issues¹) is copied below in response to the
16 questions being repeated. In general, responses provided here on LTA forecasts with
17 regard to LWRF determinations for 2018 will apply equally to LWRF determinations after
18 any other financial year for which a GRA had been concluded. LTA renewable resource
19 forecasts are required for the 2021 GRA in accordance with directions under Section 9 of
20 OIC 2021/16.

21
22 YEC is unclear as to what is being asked in question (c). Forecasts are subject to
23 change continuously, particularly for load which can be affected by numerous
24 factors (e.g., customer counts, weather, water supply, economic activity, etc.).

25
26 The LWRF for 2018 must address the LTA hydro and thermal generation forecast
27 approved for GRA purposes. YEC's operation "short-term" hydro and thermal
28 generation forecast for 2018 were not used for the GRA forecast, and therefore
29 have no bearing on LWRF determinations for 2018. Therefore, how and when YEC
30 updates operational short-term forecasts has no bearing on LWRF determinations
31 for 2018.

¹ YUB-YEC-1-4 (c),(d) and (e) was filed in response to IRs on the 2nd compliance filing (IR responses provided on October 21, 2019).

1 In the event that short-term forecasts were reconsidered in future GRAs, additional
2 information is provided below on YEC's internal short-term forecasts for ongoing
3 operations.

4
5 A test year forecast is often (but not always) developed prior to the start of the test
6 year. As events unfold after the forecast is made, YEC will adjust its internal short-
7 term forecasts accordingly in response to new information, i.e., there is no reason
8 to assume that YEC will not change its internal forecast prior to the start of the test
9 year.

10
11 Moreover, short-term operation forecast estimates will continue to change as
12 required throughout a test year, i.e., there is no set dates/ times within the year for
13 making such changes, beyond normal spring hydro updates based on winter snow
14 load information. Hydro generation forecasts in particular are changed when
15 needed during the year in response to new water supply information as well as
16 new load information. Experience in the early 1990s highlighted a case where
17 water supply was suddenly greatly enhanced by above normal rainfall at Aishihik
18 Lake in late summer. Experience in 2019 has highlighted changes throughout the
19 summer in expected water conditions at both Aishihik Lake (more than was
20 expected pre-summer) and Mayo Lake (lower than expected pre-summer).

21
22 Such operational forecast changes at any time during a test year, however,
23 typically have no bearing on what forecast will in fact be approved by the Board in
24 a GRA for that test year, and certainly do not affect LTA forecasts used for GRA
25 and LWRF determinations.

26
27 The 2018 GRA approved load forecast is a simple example in this regard.
28 Evidence provided during the GRA proceeding indicated updated information with
29 regard to this load forecast, including the updated expectation that it would
30 materially exceed the initial GRA forecast of approximately 420 GWh. The final
31 GRA approved forecast nevertheless, in accordance with past GRA practice, did
32 not materially change the 2018 load forecast (beyond reflecting the fact that
33 Minto's load was expected to decline somewhat). And short term hydro and
34 thermal generation forecasts for test years were reviewed and not adopted for
35 2017-18 test year GRA purposes.

1 In contrast, the Board approved actual load results for the 2017 GRA test year,
2 reflecting the extent that the proceeding had been extended well beyond that test
3 year.

1 **REFERENCE: 3.3 Low Water Reserve Fund Reference**

2
3 **Appendix A to Board Order 2019-08 — Reasons for Decision 9 49.**

4 YEC responded that these question was in effect asking to rerun the
5 model after each year, assuming forecast load and actual water
6 conditions, in order to estimate actual thermal generation for the
7 forecast load. YEC stated that this was not achievable with the current
8 model. 50. YEC has previously provided testimony that the results of
9 the model cannot be retrospectively verified and that the Board has
10 previously identified its concerns with the verifiability of the model in
11 Board Order 2015-01 and Board Order 2015-06. The Board remains
12 concerned that the estimate provided by YEC does not accurately
13 reflect the generation costs for the incremental load and questions if
14 the generation costs are muted by the modelling of the total load. 51.
15 With respect to the second compliance filing term sheet, the UCG
16 argued that the use of the term sheet increases the LTA thermal
17 generation estimate used at the actual 2018 generation load. After
18 preparing responses to information requests and the technical session,
19 YEC concluded that the term sheet approach provides a more accurate
20 result and can be considered more straightforward to implement. 52.
21 The Board agrees that the term sheet provides a more straightforward
22 result than an estimate (the fixed change factor estimate) based on the
23 term sheet. For the 2017-18 test period, the Board directs YEC to use
24 the term sheet and to amend the paragraph that refers to the fixed
25 change factor to remove fixed change factor references from the term
26 sheet. **Further, as the Board has ruled that the LWRF is only**
27 **applicable up to forecast load, the Board only approves term sheet**
28 **calculations that are equal to or below the forecast load.**

1 **QUESTION:**

- 2
- 3 a) Does Yukon Energy Low Water Reserve Fund Report Table 1 Calculations LWRP
4 and Table 2 LWRP Continuity Schedule 2017/2018 and Low Water Reserve Fund
5 Report Table 1 Calculations LWRP and Table 2: LWRP Continuity Schedule 2019
6 and 2020, April 2021 comply with these directions? Please explain each.

7

8 **ANSWER:**

9

10 **(a)**

11

12 YEC's 2017-18 LWRP Annual Report schedules as filed with the Board on December 10,
13 2019 have been acknowledged by the Board's letter of March 19, 2020 and complied with
14 Board directions applicable at that time.

15

16 The 2019-2020 LWRP Annual Report schedules comply with directions under Section 9
17 of OIC 2021/16, given that the relevant filing was made in the first instance to the Board
18 after November 1, 2020 and that no order has been issued with regard to this filing under
19 section 27 of the Act prior to February 11, 2021. As reviewed below, OIC 2021/16 includes
20 directions that are not consistent with the above Board Order 2019-08 directions to remove
21 from the LWRP calculations the incremental generation due to incremental load, i.e., to
22 approve only term sheet calculations that are equal to or below the forecast load.

23

24 In summary, OIC 2021/16 directs that the low water deferral account annual
25 determinations after each financial year of YEC are to be based on the difference between
26 (a) fuel costs for thermal generation needed to meet actual customer requirements (as a
27 result of any shortfall between actual renewable generation and actual customer
28 requirements), and (b) fuel costs for thermal generation that would have been needed to
29 meet actual customer requirements for the financial year if renewable generation had been
30 consistent with long-term average annual renewable source availability.

31

32 Accordingly, the 2019-2020 LWRP Annual Report schedules use term sheet calculation
33 without reference to the earlier "fixed charge factor", but these term sheet calculations do
34 not comply with the above Board Order 2019-08 directions to approve only term sheet
35 calculations that are equal to or below the forecast load.

1 **REFERENCE: 3.3 Low Water Reserve Fund**

2
3 **Appendix A to Board Order 2019-08 — Reasons for Decision 9 53,**
4 The Board, in IR YUB-YEC-1-8, inquired about a paragraph in the term
5 sheet concerning the thermal fuel mix. YEC responded that the
6 paragraph was required as it establishes rules for addressing fuel mix
7 to LTA thermal generation transfer costs. It should be noted that the
8 Board previously accepted the fuel mix as part of YEC's 2017-18 GRA
9 and that no further direction was given for YEC to comply with on this
10 issue. However, further information on fuel mix has been provided in
11 YEC's second compliance filing. The Board will not reopen this issue in
12 the compliance filing. **However, due to the concerns the Board has**
13 **regarding YEC's fuel mix calculations and the unverifiable nature**
14 **of the results of those calculations provided in the second**
15 **compliance filing and the resulting thermal fuel costs, those**
16 **calculations will not be accepted by the Board for use in future**
17 **GRAs.**

18
19 **QUESTION:**

- 20
21 a) Does Yukon Energy in the Low Water Reserve Fund Report Low Water Reserve
22 Fund Report Table 1 Calculations LWRF and Table 2: LWRF Continuity Schedule
23 2019 and 2020, April 2021 comply with these directions? Please explain.

24
25 **ANSWER:**

26
27 **(a)**

28
29 The above quote from Board Order 2019-08 states that the Board will not accept thermal
30 fuel mix calculations for use in future GRAs, without providing any direction as to what
31 thermal fuel mix is to be provided.

32
33 The IR response referenced in the above quote from Board Order 2019-08 addressed the
34 LWRF Term Sheet rules for addressing fuel mix to determine LTA thermal generation
35 transfer costs. The IR response re-iterated the necessity to specify fuel mix in order to
36 translate energy impacts (kWh) to dollars that adjust YEC fuel cost and LWRF account
37 balances, i.e., removal of the LWRF provision without a replacement would render the

1 LWRF inoperable. Fuel mix rule options in the LWRF have a direct impact on YEC final
2 thermal costs (i.e., after all LWRF transfers) for a completed fiscal year. The stated
3 objective as noted in the earlier IR response is to end up with YEC actual fuel mix costs
4 unchanged from the GRA forecast (based on 90% LNG and 10% diesel, using GRA
5 forecast fuel prices).

6
7 The 2021 GRA retains long-term average (LTA) forecast renewable and thermal
8 generation to meet forecast customer requirements, and the forecast 90/10 LNG/ diesel
9 fuel mix for the LTA forecast thermal generation.

10
11 Use of LTA forecasts for hydro and other renewables (and the resulting LTA thermal
12 generation forecast) is consistent with OIC 2021/16 direction in subsection 9(3) that
13 forecast fuel costs to be recovered in rates of YEC are to be determined by forecasting
14 the amount of renewable generation available to contribute to meeting forecast customer
15 requirements based on long-term average annual renewable source availability.
16 Experience confirms that fuel mix can vary depending an actual versus LTA renewable
17 resource availability, i.e., actual LNG share of fuel mix may be less than 90% when
18 renewable resource availability exceeds LTA, and vice versa when renewable resource
19 availability is less than LTA. The 90/10 LNG/ diesel fuel mix is YEC's best available
20 estimate of fuel mix applicable to LTA annual renewable source availability.

21
22 The updated LWRF Term Sheet filed on April 8, 2021 provides that costs for YEC thermal
23 generation savings (excess) for annual LWRF determinations after the end of a YEC
24 financial year are to be calculated so that YEC's final fiscal year expense for the total
25 expected thermal generation (i.e., YEC expense after all transfers) equals the last GRA
26 approved LTA fuel mix, subject to the constraints noted in Table 1.1-2 of the Term Sheet
27 and in footnote 6 of the Term Sheet. These provisions are consistent with prior LWRF
28 provisions on required fuel mix determinations.

29
30 Please also see response to YUB-YEC-2-4.

1 **REFERENCE: 3.3 Low Water Reserve Fund**

2
3 **Appendix A to Board Order 2019-08 — Reasons for Decision 9**

4 **3.3.1 Term Sheet** 55. In response to a Board IR concerning quarterly
5 and annual reporting, YEC responded... the LWRF implementation at
6 fiscal year-end requires prior completion of a GRA process.
7 Accordingly, LWRF determinations for GRA test years cannot be
8 concluded until the GRA is concluded – and can be addressed
9 therefore as part of the process for a GRA. After GRA test years have
10 been addressed, the LWRF determinations should proceed on an
11 annual basis until the next GRA test years occur. 56. The Board agrees
12 with the quarterly and yearly reporting being added to the term sheet.
13

14 **QUESTION:**

- 15
16 a) Has Yukon Energy complied with quarterly and yearly reporting from this
17 determination?
18

19 **ANSWER:**

20
21 **(a)**

22
23 YEC included the above reporting provisions in the updated LWRF Term Sheet provided
24 to the Board on December 10, 2019, along with YEC's 2017-18 LWRF Annual Reports.
25

26 The Board's March 19, 2020 review of the updated Term Sheet and the 2017-2018 LWRF
27 Annual Filing (as provided by YEC on December 10, 2019) acknowledged receipt of
28 correspondence from YEC dated December 10, 2019 but did not approve the updated
29 Term Sheet or the Annual LWRF filings. The Board stated "any future issues regarding
30 the term sheet are to be addressed in the next YEC GRA". YEC accordingly deferred
31 further LWRF filings until the next GRA, at which time the relevant term sheet issues would
32 be reviewed. YEC's next LWRF filing, as provided on April 8, 2021, included Annual
33 Reports for 2019 and 2020.

1 **REFERENCE: 3.3 Low Water Reserve Fund**

2
3 **Appendix A to Board Order 2019-08 — Reasons for Decision 9**
4 **Views of the Board**

5 95. Going forward, the Board provides the following summary on its
6 findings in this decision and future directions for YEC regarding the
7 LWRF:

8 a) For forecasting hydro generation for GRA purposes, the Board's
9 focus in determining the revenue requirements for these and future test
10 years will continue to be on the reasonableness of YEC's forecasts and
11 forecasting accuracy.

12 b) The Board has previously approved the use of LTA by YEC to
13 forecast its GRA hydro generation requirements. Consideration of
14 future trends due to phenomenon such as climate change will be
15 evaluated by the Board in subsequent proceedings when assessing the
16 forecasting accuracy of hydro generation. This allows YEC the option
17 to continue to use LTA for its hydro generation forecasts.

18 c) The approved LWRF will continue to cover variances due to
19 deviations from forecast water levels up to forecast load levels. This is
20 expected to reduce the risk to YEC of changes in hydro generation due
21 to changes in water levels up to forecast load levels. As stated in Board
22 Order 2019-04, this maintains the principle that ratepayers carry the
23 risk for changes in water levels that was established when the LWRF
24 was initially established (with the recognition that costs for generation
25 for loads above forecast are a utility risk). YEC has stated that this
26 should be true-up on an annual basis when there is not a GRA before
27 the Board and as part of a GRA when there is such an application
28 before the Board. Although this proposal is not optimal in that it does
29 not result in an annual true-up, the Board accepts that this will provide
30 a better price signal to customers than the previous LWRF submitted
31 by YEC. As the LWRF will be for actual values compared to forecast
32 values up to the load forecast, this should resolve the issues with
33 respect to fuel mix ratios as the deferral account will reflect actual fuel
34 mix.

35 d) The Board will not accept YEC's use of the expected long-term cost
36 of power in its LWRF calculations. As stated, this is redundant to

1 accrual and depreciation accounting and creates unnecessary
2 complexities.

3 e) The Board will not accept YEC's thermal fuel calculations for the
4 reasons cited earlier in the decision. In its future GRAs, YEC is directed
5 to compare actual fuel costs (for up to forecast load) to forecast fuel
6 costs for LWRF and GRA purposes.

7 f) YEC should consider the Board's comments in paragraphs 80 and
8 81. The Board recognizes that the directly focused LWRF above does
9 not provide customer protection in years of drought. Therefore, the
10 Board suggests that YEC examines whether a drought deferral account
11 could be established to mitigate the effects of any future drought
12 event(s). In its review of this issue, for example, YEC could consider
13 the possibility of establishing a rate rider, on a cents/kWh basis, to build
14 up the account and apply to the Board when it recognizes a drought
15 situation and requires mitigation from this account.

16 g) The Board directs YEC to address intergenerational equity issues
17 with respect to the LWRF in the next GRA.

18
19 **QUESTION:**

- 20
21 a) Does Yukon Energy comply with all of the a) to g) directions as to what was
22 determined by the Board in Order 2019- 08 Reason for Decision for the Low Water
23 Reserve Fund in the filing of Low Water Reserve Fund Report Table 1 Calculations
24 LWRF and Table 2: LWRF Continuity Schedule 2019 and 2020, April 2021?
25 Please explain for each question.

26
27 **ANSWER:**

28
29 **(a)**

30
31 The Board's mandate in relation to the LWRF has been modified by OIC 2021/16. The
32 2019-2020 LWRF Annual Report schedules comply with directions under Section 9 of OIC
33 2021/16, given that the relevant filing was made in the first instance to the Board after
34 November 1, 2020 and that no order has been issued with regard to this filing under
35 section 27 of the Act prior to February 11, 2021. Accordingly, the directions outlined above
36 are no longer applicable given the principles outlined in OIC 2021/16.

- 1 See also YEC's responses to UCG-YEC-2-2 through UCG-YEC-2-8.

1 **REFERENCE: Rate Schedule 39**

2
3 **QUESTION:**

- 4
- 5 a) Please provide the total amount of money forecast to be collected via Rate
6 Schedule 39 for the 2021 test year.
- 7
- 8 b) Please provide how any new money from this schedule will adjust the revenue
9 requirement requested for the 2021 test year.
- 10
- 11 c) Do all the mines on the integrated grid pay portion of the costs of the C/S
12 transmission line, substations on this line, as well as all other associated costs to
13 this line? If no, please explain why not? If yes, please explain how much each mine
14 pays in percentage to usage (i.e. 85% or?) and amount in \$?
- 15
- 16 d) Please give the total load forecast for each mine on the Mayo/Keno grid for the
17 2021 test year?
- 18
- 19 e) Please give the total amount of power forecast for all other customers on the
20 Mayo/Keno grid for the 2021 test year?
- 21
- 22 f) Please explain how Yukon Energy determined that 85 per cent of the costs of the
23 Mayo/McQuesten transmission line and StatCam was allocated to the two mines
24 to determine the Interim Rate Schedule 29. Please do not give the old out-dated
25 answer of “that's how it has always been done in the Yukon, so this is how we do
26 this now.”
- 27
- 28 g) Please give the forecast load for the Minto mine in the 2021 test year?
- 29
- 30 h) Please give the amount of dollars forecast to be collected from the Minto mine in
31 the 2021 test year.

1 **ANSWER:**

2
3 **(a)**

4
5 Total forecast industrial revenues for the 2021 test year with the proposed rates equal
6 \$15.229 million, based on the following:

- 7
- 8 • **Forecast base rate revenues in the GRA application with estimated Fixed**
9 **Charge at the time of filing the GRA:** Forecast industrial revenues for the 2021
10 test year at base rates [excluding Rider J] with the inclusion of the estimated Fixed
11 Charge [\$0.428 million as noted in Appendix 4.3, Table 4.3-2] are outlined in Tab
12 2, Table 2.1 at \$11.535 million.
13
 - 14 • **Adjusted Fixed Charge:** Board Order 2021-09 approved an applicable interim
15 Schedule 39 Fixed Charge increase for 2021 based on applicable added rate base
16 of \$3,993,118 and added depreciation of \$57,787.¹ The adjusted Fixed Charge for
17 2021 is \$0.285 million² [based on \$31,656/month for nine months effective April 1,
18 2021] which is \$0.143 million lower than the amount included in the GRA [\$0.428
19 million less \$0.285 million].³ Total revised forecast base rate revenues at \$11.392
20 million.
21
 - 22 • \$3.837 million Rider J revenues with 2021 GRA proposed rider for industrial rates
23 at 33.68% [applied to base revenues].

24 **(b)**

25
26 The revenue requirement for the 2021 test year is based on forecast YEC costs, and is
27 not affected by rate adjustments such as the adjustments to the Fixed Charge applicable
28 to VGC Group and Alexco.

¹ YEC limited scope application of March 23, 2021; Table 2, New Transmission Facilities (net of contributions), rate base and depreciation for 9 months.

² Calculated based on 2017/18 GRA approved Weighted Average Cost of Capital (WACC) of 4.82%. The final Fixed Charge will be calculated based on 2021 GRA WACC when the YUB issues the final GRA order. Any variances between forecast Fixed Charge and final Fixed Charge will be collected from/refunded to two industrial customers [VGC Group and Alexco].

³ The adjustments to the Fixed Charge from the initial Appendix 4.3 estimate reflect delay in facilities commissioning (9 months versus 12 months for Fixed Charge in 2021) and reductions to estimated applicable costs.

1 **(c)**

2
3 All customers, including all industrial customers, share in paying for all associated Yukon
4 Energy costs of the Carmacks-Stewart Transmission and related substations, as well as
5 similar costs for the Whitehorse-Aishihik-Faro transmission line and the Mayo-Dawson
6 transmission line. No ongoing fixed charge is allocated to any industrial customers with
7 regard to fixed costs for any of these three transmission facilities.

8
9 YEC has not developed a cost of service assessment of the percentage of the 2021 GRA
10 forecast costs (for these transmission facilities or other facilities) allocated to each
11 customer class, and therefore cannot provide an estimate of the percentage or amount
12 allocated to each mine customer.

13
14 **(d)**

15
16 See Tab 2, Table 2.1 for the 2021 test year industrial sales forecast. Table 2, Section 2.2.2
17 notes as follows:

- 18
19
 - The forecast sales to Victoria Gold in 2021 is 43.1 GW.h.
 - The forecast sales to Alexco as a Major Industrial Customer is 24.1 GW.h.

20
21
22
23 **(e)**

24
25 Retail customers at Keno City and on the Mayo-Keno transmission line are served by
26 AEY, and therefore YEC only has a 2021 forecast for the industrial customers served on
27 this transmission line (67.2 GW.h as reviewed in “d” above). YEC retail sales in Mayo are
28 forecast at 6.8 GW.h for 2021.

29
30 YEC’s Stewart-Keno City Transmission Project YESAA Project Proposal Chapter 6, Page
31 6-3 Footnote 1 noted that there are approximately 23 non-industrial customers currently
32 connected to the line between Mayo and Keno City (L250).

33
34 **(f)**

35
36 The question references “Interim Rate Schedule 29” and “StatCam” – however, it is
37 assumed this question is referencing Rate Schedule 39 and SVC/StatCom.

1 The question asks how Yukon Energy determined for the Interim Rate Schedule 39 that
2 85 per cent of the costs of the Mayo/McQuesten transmission line and SVC/StatCom was
3 to be allocated to the two mines. Yukon Energy made this determination based on
4 compliance with the PPA for each mine, as approved by the Board.

5
6 Further background is provided below.

7
8 This issue was reviewed in detail during the Alexco mine PPA proceeding and the Victoria
9 Gold PPA proceeding. In each case Yukon Energy reviewed in detail the basis for its
10 approach and the Board provided an Order accepting the approach for each PPA.

11
12 Order 2010-14 regarding the Alexco PPA, Appendix A, page 5-6 notes:

13
14 The Board concludes that the precedents cited by YEC provide some support for
15 the direct transmission allocation (85%) as applied for. Most of the cases cited
16 refer to cost of service and not the fundamental basis or appropriateness for the
17 establishment of fixed charges to industrial customers. The Board notes that no
18 other alternatives have been presented (in terms of allocation of transmission costs
19 through fixed charges) in this proceeding. The comparison to the Faro situation
20 when determining fixed charges for transmission line costs is the best available
21 evidence for this proceeding. Furthermore, the Board accepts the information with
22 respect to calculations provided by YEC in Attachment B to YUB-YEC-1-3(b) and
23 approves the fixed charge to Alexco of \$7,289 per month. The Board also
24 concludes that the single fixed charge will apply to what is defined in the PPA as
25 the District, that is, independent of the number of Points of Delivery.

26
27 This was also reviewed in detail during the Victoria Gold PPA proceeding in Order 2018-
28 04, Appendix A, at pages 10-13. At para 54 and 55 (page 13 of Appendix A) the Board
29 notes:

30
31 54. The Board is of the view that a cost-based approach is the best approach to
32 determine fixed-cost charges for Rate Schedule 39. However, at this time, costs
33 and revenues are not linked in Rate Schedule 39. For the VGC Group PPA, the
34 only evidence on the record of this proceeding is the 1985 NEB report used to
35 support an allocation of 85% of the fixed costs, the Alexco PPA, and YEC's
36 assertion that the revenue-to-cost ratio for the Industrial Rate class exceeds unity.
37 Further, the Board considers that no evidence was presented that would lead the

1 Board to treat the VCG Group PPA differently than the Alexco PPA, as neither are
2 based on a COSS. For these reasons, the Board accepts an allocation of 85% of
3 the fixed costs in the VGC Group PPA.

4

5 55. However, in future PPA applications, YEC is directed to provide cost-based
6 studies that demonstrate that the industrial customer costs are being fully covered
7 by the proposed rates, including the fixed charges. In addition, YEC is directed to
8 provide detailed rationale on how the fixed cost level is established and why it
9 applies.

10

11 **(g)**

12

13 See Tab 2, Section 2.2.2 which notes the Minto mine forecast for the 2021 test year at
14 35.7 GW.h.

15

16 **(h)**

17

18 The revenue forecast from Minto mine for the 2021 test year is \$5.373 million, including
19 Rider J revenues at proposed industrial customer rate 33.68% as shown in Table 4.2 of
20 the Application.

1 **REFERENCE: YUB-YEC-1-48 Table 1 p.2 of 4**

2

3 **QUESTION:**

4

5 a) How are the differences/variances in this table accounted for going forward?

6

7 **ANSWER:**

8

9 **(a)**

10

11 The full cost to complete a capital project is included in YEC capital accounts on the
12 balance sheet (Property plant and equipment, intangible assets or deferred assets). Asset
13 depreciation commences in the month the asset is placed in service; however, no rates
14 are collected for these assets until the YUB has completed a prudency review and
15 approved inclusion in rate base at the next GRA.

1 **REFERENCE: UCG-YEC-1-22 Cost of Debt**

2
3 **QUESTION:**

4
5 a) How is the 120 basis points added to Bond rate determined?

6
7 b) Does the YUB determine the interest rate to be charged for each GRA?

8
9 **ANSWER:**

10
11 **(a)**

12
13 The 120 PBS adder was determined in the early 1990s as a proxy for interest cost on
14 intercompany debt. The YUB confirmed this approach in its direction on GRA 2012/13 in
15 response to a recommendation from CW (para 194 of Appendix A to Order 2013-01), and
16 reconfirmed this in the 2017/18 GRA Order 2018-10 (para 238, Appendix A).

17
18 The response to UCG-YEC-1-22(b) quotes Board Order 2018-10 direction regarding the
19 120 basis points to be used in forecasting future costs of debt, i.e., long-term Canada bond
20 interest rate plus the 120 basis points.

21
22 As described at page 3-27 of the Application, the rate of 2.19% used for new long-term
23 2020 and 2021 debt equals 120 basis points plus Government of Canada Long-Term
24 Bond Benchmark at 0.99% as of June 30, 2020.

25
26 **(b)**

27
28 The YUB does not “determine” the interest but they do direct the utility in its approach to
29 forecasting test year interest costs. From this direction, YEC estimates the interest rate
30 for GRA test years based on current market conditions, and the YUB reviews and
31 approves the test year revenue requirement that includes interest costs. In the 2017-18
32 GRA, the YUB directed in Order 2019-10 that YEC should continue to use the formulaic
33 approach to forecast the cost for new debt as directed previously in Board Order 2013-01.

1 **REFERENCE: YUB-YEC-1-49 Table 6 and YUB-YEC-1-50**

2
3 YEC states in response to YUB-50 that “The Faro rental site was
4 commissioned and in service December 1, 2020. The construction of
5 the site was primarily carried out by YEC staff. Construction support
6 was provided through existing vendor service contracts.” In response
7 YUB-49 YEC provides a table with unelaborated breakdown of costs.
8

9 **QUESTION:**

- 10
11 a) Please provide a further breakdown of each of the 5 major listed costs in Table 6
12 to clearly demonstrate a business case for the cost of this project.
13
14 b) Explain the total cost difference from Table 6 of \$2.446 million and the cost from
15 Tab 5 of the Application of \$2.037 million.
16

17 **ANSWER:**

18
19 **(a)**

20
21 The business case for this project is the requirement for YEC to provide continuous service
22 to customers under the N-1 capacity planning criteria. There was no viable short-term
23 solution available to YEC to meet these criteria other than upgrading equipment in Faro
24 to connect 7 rental mobile diesels. The cost components reflect the standard approach to
25 cost accounting for a project of this nature and are consistent with YEC historical project
26 budgeting and reporting. It is unclear what additional detail is requested, or how additional
27 detail would inform the Board’s prudence assessment given the stated business case.
28

29 **(b)**

30
31 The figure in the application (\$2.037 million) was an estimate based on information
32 available at the time of application preparation (approximately Sept/Oct 2020); the project
33 was completed in late November and final project costs were not known until after GRA
34 filing. The extra cost was related to additional civil site requirements and additional
35 equipment needs to accommodate 7 rental mobile diesels.

1 **REFERENCE: UCG-YEC-1-26 (c) and (d) In this request UCG asks c) Explain why**
2 **the vice president cannot do the job of FN relations? and d) What**
3 **exactly is the VP job description? YEC responds as which VP?**

4
5 **QUESTION:**

6
7 a) Please answer both question with VP of Business and Corp. Development as the
8 target.

9
10 **ANSWER:**

11
12 **(a)**

13
14 The staffing of a VP, First Nations Relations was a direction of the Board of Directors.
15 Previously, the VP Business and Corporate Development (BDC) would handle some of
16 these duties, but the contact was transactional and only where required for specific
17 projects. The Board recognized that establishing and maintaining on-going relationships
18 with Yukon First Nations in whose territory we operate is critical for YEC to be successful
19 in any projects in the territory. The time required to develop and maintain these
20 relationships, as well as participation in project engagement and project agreements is
21 well beyond the capacity of the VP, BCD. This position already has lead responsibility for
22 Information Technology, Human Resources and Health and Safety as well as governance
23 roles in the IPP development and Yukon Government relations.

24
25 The job description was provided in response to UCG-YEC-1-26(b); that response is
26 copied below for convenience.

- 27
28 • **Vice-President, Business and Corporate Development** - In conjunction with the
29 President, liaises with key stakeholders to promote positive relationships and
30 strong partnerships for the benefit of the corporation. Ensures that the Human
31 Resources, IT, Health and Safety and Communications departments corporate
32 objectives are met and in line with Yukon Energy's mission and vision. Contributes
33 in the development of corporate goals, business plans, and strategies to ensure
34 the effective planning and delivery of programs and services to achieve the
35 Corporate mandate Contributes to the vision, mission and values of Yukon Energy
36 through responsible, accountable and effective work performance. As a key

1 member of the senior management team is accountable for overall organizational
2 performance.

1 **REFERENCE:** In UCG-YEC-1-53 (e) for WH 2 project, YEC responds: “Internal
2 work includes: YEC engineering, Project Management,
3 procurement, health and safety, operations, and site construction
4 monitoring support. The estimated cost of YEC internal support is
5 \$500,000.”
6

7 **QUESTION:**
8

- 9 a) Please provide a breakdown of each portion referenced above with costs
10 associated for each and what work was done for each.
11

12 **ANSWER:**
13

14 **(a)**
15

16 The estimated cost of \$500,000 was not broken out at the outset for the above
17 components. An estimate of the breakdown by these components is provided below:
18

19 **YEC engineering – \$50,000**

- 20 • Provides engineering support duties include: Review of IFC drawings, performing
21 Quality Control checks, Involved in Factory Acceptance tests (FAT), management
22 of the YEC Owners Engineer.
23

24 **Project Management – \$150,000**

- 25 • Provides Project Management Services, duties include development of project
26 management plans, RASCI tables, risk registers and management of scope,
27 schedule and budget.
28

29 **Procurement – \$10,000**

- 30 • Provides procurement support, duties include, drafting, finalizing and releasing
31 RFP, contract development, negotiation and verification of adherence, processing
32 change orders.
33

34 **Health and safety – \$10,000**

- 35 • Provides Health and Safety support, duties include, supports the development of
36 Project Safety Plans, provides safety site monitoring and spot checks, ensuring

1 adherence to YEC corporate policies, involved in investigating health and safety
2 incidents.

3 **Operations – \$30,000**

4 • Provides operational support, duties primarily include involvement in
5 commissioning.

6

7 **Site construction monitoring support – \$250,000**

8 • Provides site construction monitoring support, duties primarily include on site
9 management of the contractor, coordinating onsite activities and management of
10 multiple contractors simultaneously, ensuring daily health and safety requirements
11 are met, involvement in disassembly and reassembly of the unit, supporting the
12 PM to manage scope, schedule and budget, involvement with commissioning.

1 **REFERENCE: Application Tab 5.4.1.1 p. 5-28 and Response to YUB-YEC-1-70**

2

3 In response to YUB-YEC-1-70, Yukon Energy states: “EAM
 4 implementation is a separate project from Asset Management
 5 Framework (AMF) and PAMMS.”

6

7 **QUESTION:**

8

9 a) Please give the total cost of the Asset Management Plan from 2013/14 until today.
 10 Include all costs for Enterprise Management (EAM) System Purchase, Enterprise
 11 Management (EAM) Implementation, Asset Management Framework (EMF),
 12 PAMMS and the Enterprise Resource Plan (ERP) with 2019 Upgrade. Break into
 13 component costs and then give total.

14

15 b) Are these plans now all in place and operating?

16

17 **ANSWER:**

18

19 **(a) and (b)**

20

21 There appears to be confusion regarding the projects in this question; YEC does not have
 22 a project called ‘Asset Management Plan’. Based on the references in the question, YEC
 23 believes UCG is asking about the following individual projects:

24

- 25 • Asset Management Framework (AMF)
- 26
- 27 • ERP System Upgrades
- 28
- 29 • Enterprise Asset Management (EAM)
- 30

31 Actual costs from 2013 to 2020 and updated 2021 forecast costs are as follows:

32

(\$ Million)	2013	2014	2015	2016	2017	2018	2019	2020	2021
Asset Management Framework	-	-	-	-	-	0.439	1.349	1.530	0.946
ERP System Upgrades	-	-	-	0.066	-	-	-	0.158	-
Enterprise Asset Management	-	-	-	-	-	0.276	0.534	2.972	0.875

33

1 Asset Management Framework is a multi-year project that is expected to be in service in
2 2022, therefore, YEC is not asking for this to be approved and added to rate base in this
3 Application.

4

5 ERP Upgrades are single year projects and were completed in 2016 and 2020. These
6 projects were upgrades to the utilities core financial system (Microsoft Great Plains and
7 related modules) and are not related to the Asset Management projects.

8

9 Enterprise Asset Management is a multi-year project that was put in-service in the first
10 half of 2021.

11

12 See also YUB-YEC-2-25 for explanation of the objectives of the asset management
13 projects.

1 **REFERENCE: Yukon Energy response to YUB-YEC-1-47 (a to d)**

2
3 **QUESTION:**

4
5 a) Is YEC now planning to add all past DSM cost to rate base?

6
7 b) Exactly what are YEC's current DSM programs?

8
9 c) Demonstrate how YEC has validated the cost to benefit for each program.

10
11 **ANSWER:**

12
13 **(a)**

14
15 No. Historic DSM costs were written off when YEC lost its court of appeal challenge.

16
17 **(b)**

18
19 Yukon Energy is currently delivering the Residential Demand Response Pilot (Peak
20 Smart), which is funded by Natural Resources Canada, AEY and Yukon Development
21 Corporation.

22
23 **(c)**

24
25 The goal of the Residential Demand Response Pilot is to test the effectiveness of this new
26 demand response technology in reducing the morning and winter peak as well as the
27 acceptance of participants of utility control of their appliances. YEC sought funding to
28 complete this pilot study. Cost effectiveness tests are not being conducted for the pilot
29 study given the level of funding available for the project. If the results of the pilot are
30 favorable, a full DSM program could be designed and launched to the public. If this is the
31 case the standard cost to benefit tests would be forecast and completed for the program.

1 **REFERENCE: Yukon Energy response to YUB-YEC-1-48 Table 1**

2

3 **QUESTION:**

4

5 a) How does Yukon Energy handle the differences/variances of these projects when
6 applying them into the books for rate base?

7

8 **ANSWER:**

9

10 **(a)**

11

12 See response provided to UCG-YEC-2-11.

1 **REFERENCE: Yukon Energy Response to YUB-YEC-1-51 p.6 Table 2**
2 **Costs for STATCOM/SVC and Syn. Cond. for SkTP/MMTL**

3

4 **QUESTION:**

5

6 a) Do you now have an updated costs on each of these projects? If yes, please give.

7

8 **ANSWER:**

9

10 **(a)**

11

12 Please see response to YUB-YEC-2-17 for the updated cost information.

1 **REFERENCE: Yukon Energy response to YUB-YEC-1-51 p. 7 Table**
2 **Preliminary Cost Budget SKTP and (k) states L180 to be**
3 **completed and energized March 2021**
4

5 **QUESTION:**
6

7 a) Is this now complete and energized?
8

9 b) Please give updated cost of this complete project compared to budget.
10

11 **ANSWER:**
12

13 **(a)**
14

15 The Transmission line was energized and in service in March.
16

17 **(b)**
18

19 Please see response to YUB-YEC-2-17.

1 **REFERENCE: Yukon Energy Response to YUB-YEC-1-64**

2

3 **QUESTION:**

4

5 a) Considering the business plan explained in this response, how will Yukon Energy
6 track and demonstrate tangible benefits? Explain.

7

8 **ANSWER:**

9

10 **(a)**

11

12 The focus to date has been on bringing the project live on schedule this year. YEC will
13 now determine metrics for the tangible benefits which will allow for tracking of results on
14 a go forward basis. YEC will determine what metrics will be put in place and will implement
15 in 2022 on a go forward basis.

1 **REFERENCE: Yukon Energy response to YUB-YEC-1-99**
2 **Whitehorse Diesel Substation improvements**

3

4 **QUESTION:**

5

6 a) Please explain exactly what work Yukon Energy completed for this \$100k
7 improvement.

8

9 **ANSWER:**

10

11 **(a)**

12

13 An engineered wooden structure was erected which holds multiple disconnect switches to
14 allow for isolation of the rental generators; this ensures workers can safely work on units.

15 A ground grid and fencing for safety was also included in the project.