

UTILITIES CONSUMERS' GROUP  
Box 9300  
29 Wann Road  
Whitehorse, Yukon Y1A 4A2  
email: [rondeau@northwestel.net](mailto:rondeau@northwestel.net)

March 19, 2018

Yukon Utilities Board  
Box 31728  
Whitehorse, Yukon Y1A 6L3

Attention: Mr. Robert Laking, Chair

**Re: Yukon Energy Corporation  
Power Purchase Agreement – Victoria Gold and Stratagold  
UCG Cost Claim**

Dear Mr. Laking:

Enclosed for the review of the Board are the costs claimed by the Utilities Consumers' Group ("UCG") for reimbursement resulting from the regulatory review of Yukon Energy Corporation's Power Purchase Agreement with Victoria Gold and Stratagold.

UCG's cost claim consists of the following documents:

- a) Form 1 - Summary of total costs claimed;
- b) Form 2 - Summary of professional fees claimed by Mr. McMahon;
- c) Form 3 - Summary of disbursements claimed;
- d) Form 4 - Affidavit of fees and expenses claimed;
- e) an invoice detailing the time claimed for Mr. McMahon;
- f) the Consultant Services Agreement between UCG and Mr. McMahon; and
- g) a current resume of Mr. McMahon.

UCG's intentions to use the services of Mr. McMahon in this proceeding were outlined in UCG's letter dated November 28, 2017. To our knowledge, no party raised an issue with respect to the proposal throughout the course of the proceeding.

Mr. McMahon supported the intervention of a legitimately constituted ratepayer group by providing extensive consulting services without the assistance of legal counsel which UCG was unable to acquire for this proceeding. UCG respectfully submits that Mr. McMahon provided his services in a manner and with the expertise that assisted in the quality and efficiency of the proceeding as a whole, and assisted UCG in making valuable submissions from the perspective of the ratepayers that UCG represents.

With the retainer of Mr. McMahon, UCG's need for a skilled consultant to assist and ultimately take the lead in preparing UCG's filings within this proceeding was filled with someone with not only the relevant general and specific knowledge of the industry, but also an extensive background in the history of the Yukon energy sector in particular.

With respect to Mr. McMahon's claimed hourly fee of \$225 per hour, UCG submits that this rate is well below the maximum rate allowed within the YUB's Scale of Costs for a consultant with Mr. McMahon's experience and expertise (\$270 per hour). The hourly rate is higher than the rate allowed by the YUB for work performed by Mr. McMahon between May 2016 and December 2016 related to YECL's 2016-

2017 GRA (\$150) but this increase in hourly rate is justified based on the added consultant experience Mr. McMahon has gained since that time and the added expertise he has gained being a member of the Board of Directors and audit sub-committee of an electricity distributor in Ontario, a member of the Board of Governors of a college in Ontario, and his added responsibilities in the regulatory issues being addressed in the natural gas and electricity industries in Ontario including being a member of the Ontario Energy Board's Regulatory Affairs Steering Committee. Mr. McMahon's broadened scope of experience and references has benefited UCG by allowing us to rely completely on Mr. McMahon's consultant advice, research capabilities and material preparation.

UCG submits that while this proceeding was limited in scope, the costs incurred by UCG were reasonable and were directly and necessarily related to UCG's effective participation in this regulatory review. UCG submits it acted responsibly and contributed to a better understanding of the issues to be decided by the Board.

We ask that all cost claim amounts approved for Mr. McMahon be made payable to him and sent to his attention at:

Patrick McMahon  
5 Morning Glory Lane  
Chatham, Ontario N7L 5R5

If there are any questions concerning the contents of this submission, I would ask that they be directed to me by email at [rroudeau@northwestel.net](mailto:rroudeau@northwestel.net) or by phone at 633-5210.

Yours truly,

Roger Rondeau  
Utilities Consumers' Group

cc (by email): Yukon Energy Corporation

Yukon Utilities Board

Summary of Total Costs Claimed

Form 1 - Page 1 of 1

Date <u>March 19, 2018</u>	Total Fees	Total Disbursements	HST	Total Fees, Disbursements, & HST
			Total HST on Fees & Disbursements	
Firm/Company Name Patrick McMahon (PaTina Energy Consultants)	\$8,662.50		\$1,126.13	\$9,788.63
Firm/Company Name				\$0.00
Firm/Company Name				\$0.00
<b>TOTAL COSTS CLAIMED</b>	<b>\$8,662.50</b>	<b>\$0.00</b>	<b>\$1,126.13</b>	<b>\$9,788.63</b>

Claimant Utilities Consumers' Group  
 Agent/Representative Roger Rondeau  
 Address Box 9300, 29 Wann Road, Whitehorse, Yukon Y1A 4A2  
 Phone 633-5210 Fax \_\_\_\_\_  
 E-mail [rondeau@northwestel.net](mailto:rondeau@northwestel.net)

Applicant(s) Yukon Energy Corporation  
 Application(s) No. \_\_\_\_\_  
 Hearing Power Purchase Agreement - Victoria Gold and Stratagold

Date March 19, 2018

FIRM/COMPANY NAME	PROFESSIONAL FEES										HST	Total
	Years of Experience	Hourly Wage	Preparation and lrs		Attendance		Argument & Reply		Total Fees		Total HST on Professional Fees	Fees & HST
			Hours	Fees	Hours	Fees	Hours	Fees	Hours	Fees		
PaTina Energy Consultants												
Individual Name Patrick McMahon	37.0	\$225.00	12.50	\$2,812.50		\$0.00	26.00	\$5,850.00	38.50	\$8,662.50	\$1,126.13	\$9,788.63
Individual Name				\$0.00		\$0.00		\$0.00	0.00	\$0.00		\$0.00
Individual Name				\$0.00		\$0.00		\$0.00	0.00	\$0.00		\$0.00
<b>Total This Company</b>			12.50	\$2,812.50	0.00	\$0.00	26.00	\$5,850.00	38.50	\$8,662.50	\$1,126.13	\$9,788.63

Claimant Utilities Consumers' Group  
 Hearing Power Purchase Agreement - Victoria Gold / Stratagold

Applicant(s) Yukon Energy Corporation  
 Application(s) No. \_\_\_\_\_

YUKON UTILITIES BOARD

Summary of Disbursements Claimed

Form 3 - Page 1 of 1

Date March 19, 2018

Disbursements Claimed (exclusive of GST)	Name of Claimant	Name of Claimant	Name of Claimant	Name of Claimant	Total Disbursements
Airfare	\$0.00				\$0.00
Accommodation	\$0.00				\$0.00
Meals (maximum at GY rates)	\$0.00				\$0.00
Mileage (maximum at GY rates)					\$0.00
Taxi	\$0.00				\$0.00
Parking					\$0.00
Care rental					\$0.00
Transcripts					\$0.00
Postage					\$0.00
Courier/delivery					\$0.00
Telephone/long distance					\$0.00
Fax (\$1.00/page)					\$0.00
Internal photocopying (\$.10/copy)	\$0.00				\$0.00
External printing					\$0.00
Miscellaneous (please attach details)					\$0.00
Miscellaneous (please attach details)					\$0.00
Miscellaneous (please attach details)					\$0.00
Miscellaneous (please attach details)					\$0.00
<b>TOTAL DISBURSEMENTS</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
Total GST/HST on Disbursements	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Claimant Utilities Consumers' Group

Applicant(s) Yukon Energy Corporation  
Power Purchase Agreement - Victoria Gold and Stratagold

# Yukon Utilities Board

## Affidavit of Fees and Disbursements Form 4

**Affidavit of fees and disbursements claimed in the matter of a claim for costs made by**  
\_\_\_\_\_ **for participation in a proceeding before the**  
**Yukon Utilities Board with respect to the following Application:** \_\_\_\_\_

I, \_\_\_\_\_, of the (city/town) of \_\_\_\_\_ and the Territory/Province of \_\_\_\_\_,

MAKE OATH (OR AFFIRM) AND SAY THAT:

1) I am the \_\_\_\_\_ of the cost claimant \_\_\_\_\_ (the "Claimant") and as such have personal knowledge of the matters hereinafter deposed to, except where stated to be based on information and belief, and where so stated, I do verily believe to be true.

2) The Claimant was an (applicant/intervener) in a proceeding (the "Proceeding") before the Board with respect to the above application(s).

3) The Claimant incurred fees and disbursements (exclusive of GST) in the amount of \$ \_\_\_\_\_ as a result of its participation in the Proceeding. Additionally, the Claimant incurred GST on the above fees and disbursements in the amount of \$ \_\_\_\_\_.

4) I have personally reviewed the accounts of the Claimant's [lawyer(s), consultant(s), witness(s)], including the supporting documentation as required by the *Scale of Costs*, and confirm that these accounts represent work performed at the specific request of the Claimant.

5) I have personally reviewed all receipts, invoices, or accounts for transcripts, airfare, or accommodation and confirm that they represent disbursements incurred at the specific request of the Claimant.

6) I confirm that the fees and disbursements claimed on behalf of the Claimant's lawyer(s), expert(s), or consultant(s) are reasonable and in accordance with the *Scale of Costs*.

7) (If necessary) The fees claimed on behalf of \_\_\_\_\_ are in excess of the *Scale of Costs*. However, I believe that the Claimant should be entitled to recover such costs because: \_\_\_\_\_

8) To the best of my knowledge and belief, the fees and disbursements claimed by the Claimant represent fees and disbursements incurred necessarily and reasonably for the purpose of the Proceeding.

9) (If necessary) The Claimant is entitled to a rebate in connection with the Federal Goods and Services Tax to the extent of \_\_\_\_%. The Claimant's GST number is \_\_\_\_\_.

SWORN (OR AFFIRMED) before me at the (City/Town, etc.) of \_\_\_\_\_, in the Province/Territory of \_\_\_\_\_ on (date) \_\_\_\_\_.

Notary Public or Commissioner of Oaths

Signature of Affiant

\_\_\_\_\_

\_\_\_\_\_

# PaTina Energy Consultants

5 Morning Glory Lane  
Chatham, Ontario, N7L 5R5

Phone: (519) 354-8486 / (519) 437-0759

E-mail: [stefsdad99@gmail.com](mailto:stefsdad99@gmail.com)

GST/HST Registration Number 85037 7359 RT0001

## **COST CLAIM STATEMENT**

Consultant Services to Utilities Consumers' Group by Patrick McMahon

### **Yukon Utilities Board Proceeding:**

### **Yukon Energy Corporation – Power Purchase Agreement – Victoria Gold / Stratagold**

- Preliminary discussions with UCG, detailed review of application of YEC; development of information requests related to the issues to be addressed; detailed review of responses to information requests by YEC; consult on IR-related issues. (McMahon – 12.5 hours)
- Consultation on and preparation of UCG's final argument. (McMahon – 15.5 hours)
- Review of submitted final arguments, consultation on and preparation of UCG's reply argument. (McMahon – 10.5 hours)

Total Hours:	38.50
Hourly Rate:	\$225.00
Total Fees Claimed:	\$8,662.50
HST (13%):	\$1,126.13
Total Claim:	<b>\$9,788.63</b>

Details of the time logged by Mr. McMahon in this proceeding are attached as Schedule A. Summary details of Mr. McMahon's efforts in specific areas are outlined below.

1. Preparation of information requests

On November 28, 2017, UCG submitted 25 multi-part information requests. In preparation for this submission, Mr. McMahon reviewed the pre-filed evidence, material put on record at previous YUB reviews of Power Purchase Agreements, and conducted research on specific issues raised by UCG. Mr. McMahon identified requests for information in numerous issue areas, drafted and finalized the information requests submitted on behalf of UCG.

2. Preparation of final argument

Development of UCG's final argument required the reading and analysis of evidence put on the record through pre-filed evidence and responses to information requests. Mr. McMahon developed the draft final argument. The process for developing the final argument was an iterative one over several days involving Mr. McMahon and Mr. Rondeau with each party offering suggestions on positions and edits to make from their own backgrounds. Mr. McMahon was responsible for developing the draft final argument positions as well as the final product submitted to the YUB.

3. Preparation of reply argument

Like the development of final argument, UCG's reply argument to the arguments submitted by other parties was an iterative process involving Mr. McMahon and Mr. Rondeau. Mr. McMahon developed a draft reply argument that ultimately focussed on the arguments submitted by John Maissan and YEC. Mr. McMahon and Mr. Rondeau exchanged several emails to develop UCG's reply argument into a series of specific comments on a number of conclusions by YEC in the order that they appear within YEC's final argument. Mr. McMahon was responsible for developing the final reply argument submitted to the YUB.

### **Schedule A**

Additional detail to explain functions performed by Patrick McMahon (*PaTina Energy Consultants*)

November 17 - 28, 2017

- Consultation with UCG regarding UCG expectations for proceeding, review of YEC application and previous PPA review regulatory proceedings, research on issues identified by UCG, preparation and finalization of information requests (12.5 hours)

December 11 – 22, 2017

- Review 340 pages of IR responses, draft related argument positions; conduct research on specific issues, consultation with UCG on draft of final argument, preparation and finalization of UCG argument for submission to YUB (15.5 hours)

December 23, 2016 – January 5, 2017

- Consultation with UCG re: strategy for reply argument; review and analysis of filed arguments; development of draft UCG Reply argument discussions with UCG; revisions and preparation of final reply argument (10.5 hours)



**Consultant Services Agreement  
Between  
Utilities Consumers' Group (the "Receiver")  
And  
Patrick McMahon (the "Provider")**

Provider shall provide consultation services to the Receiver with respect to the application by Yukon Energy Corporation for approval of the Purchase Power Agreement between YEC and Victoria Gold Corp. and StrataGold Corp. including but not limited to:

- Developing information requests related to the issues to be addressed;
- Developing UCG positions and argument materials; and
- Other services as requested pertaining to the regulatory review process.

**FEES and CHARGES**

The charges assessed for the services listed above will be based on hours worked and out-of-pocket expenses. Services will be charged at a rate of \$225.00 per hour plus HST. Out-of-pocket expenses will be charged as incurred.

**APPROVAL**

It is hereby acknowledged that Receiver has requested and Provider has agreed to deliver the services detailed in this Services Agreement.

**Patrick McMahon**

*[Original signed by]*

\_\_\_\_\_

Date: November 17, 2017

**Utilities Consumers' Group**

*[Original signed by]*

Per: \_\_\_\_\_

Print Name: \_\_\_\_\_ Roger Rondeau \_\_\_\_\_

Title: \_\_\_\_\_ President \_\_\_\_\_

Date: November 17, 2017

## **Patrick E. McMahon**

5 Morning Glory Lane  
Chatham, Ontario, N7L 5R5  
Telephone: 519•354•8486  
E-mail: stefsdad99@gmail.com

---

### **EXPERIENCE / WORK HISTORY**

#### **Union Gas Limited**, Chatham, Ontario

September 2004 - Present **Manager, Regulatory Research and Records**

*Summary of Function:* Reporting to the Director, Regulatory Affairs, I manage the efforts of the Regulatory Research and Records group to monitor regulatory proceedings at the Ontario Energy Board and other jurisdictions, evaluate the issues raised during the proceedings, and communicate relevant issues to client departments throughout Union Gas. I am responsible for creating evidence and filing franchise renewal applications with the OEB. I also conduct specific research into regulatory issues and precedents and present findings to client departments.

- Intervene on behalf of Union Gas in proceedings before the Ontario Energy Board and other jurisdictions and coordinate submissions as required.
- Provide an ongoing review of current regulatory issues throughout North America relating to natural gas and electricity regulation and provide assessment of the impacts to Union Gas.
- Work directly with District Managers, Municipal Relations and OEB staff to resolve any issues related to franchise renewal proceedings.
- Coordinate with OEB staff, IT and client departments on the implementation of the OEB's electronic filing and document standardization initiative within Union Gas.

June 2002 - September 2004 **Manager, Product and Services Costing**

*Summary of Function:* Reporting to the Director, Regulatory Affairs, I was accountable for managing the preparation of financial and related material to fulfill the requirements and support the initiatives of various internal and external client groups, primarily as they relate to cost of service information. Internally, this included providing support for pricing of new and existing services, providing inputs into the determination of performance metrics for asset yield and supporting asset planning as it relates to the justification of new facilities. I was also responsible for any reporting, both to the Ontario Energy Board and stakeholders, arising out of the company's rate plans as it relates to cost of service.

- Managed the provision of necessary and sufficient data for sound planning by organizing accurate and timely cost analysis studies and reports tuned to the needs of Union Gas.
- Improved accuracy, completeness and operational usefulness of studies and reports by appropriate integrated computerized information systems.
- Accountable for working closely through a cross-functional team consisting of representatives from Asset Yield, Asset Planning, and Product and Pricing to develop a consistent understanding of costing data and its use to support Union Gas' strategic objectives.

## EXPERIENCE / WORK HISTORY (cont'd)

November 2001 **Team Lead, Regulatory Research and Records**  
- June 2002

*Summary of Function:* Reporting to the Manager, Regulatory Applications, I monitored regulatory proceedings at the Ontario Energy Board and other jurisdictions either in person or through review of transcripts and decisions. I evaluated the issues raised during the proceedings and communicated relevant issues to client departments. I was responsible for creating evidence and filing franchise renewal applications to the OEB. I also conducted specific research into regulatory issues and precedents and presented findings to client departments.

- Intervene on behalf of Union Gas in proceedings before the OEB and other jurisdictions and coordinate submissions if required.
- Provide an ongoing review of current regulatory issues throughout North America relating to natural gas and electricity regulation and assess the impacts to Union gas.
- Work directly with OEB staff to resolve any issues related to franchise proceedings.
- Coordinate with OEB staff, IT and client departments and Regulatory Affairs on the implementation of the OEB's electronic filing initiative within Union Gas.

**Government of Yukon**, Whitehorse, Yukon  
Department of Economic Development

May 1997 **Utilities Analyst, Energy Unit, Corporate Policy Branch**  
- November 2001

*Summary of Function:* This position serves as the Yukon Government's chief advisor on energy interests related to electricity system development, management and regulation. This includes analysis and advice to government on the development and management of Yukon's electricity system and to the roles of the energy industry stakeholders. This position recommends strategies, policies and positions and provides technical analysis of options.

- Provided timely and accurate responses for the Minister, Deputy Minister, Government Leader and Energy Commissioner on issues that arose.
- Assisted other staff within Government, in providing comments and input on their projects - including power supply to mining customers, draft rural electricity service policies, draft Energy Chapter of Agreement on Internal Trade, relicensing of Aishihik Lake generation facilities, electrical rate design in other jurisdictions, review of Yukon conservation strategy, electricity supply development potential, and northern economy development projects.
- Lead role in providing input to the Energy Commission on issues related to various comprehensive policy issues. Included writing papers, ministerial statements and letters, providing comments on other documents and developing support material for public consultations.
- Established as resource / information base for utility-related issues and regulations - keeping YEC abreast of current issues related to surplus hydro in BC, economic development initiatives, interconnection alternatives, and rate design in other jurisdictions.
- Responsibility for the financial management role in the Energy Unit - managing administrative functions by chairing team meetings on the allocation of Energy Unit budget resources and the establishment of budget requirements; monitoring budget expenditures and prepares periodic variance reports.

## EXPERIENCE / WORK HISTORY (cont'd)

March 2000  
- June 2001

**Senior Oil and Gas Analyst**, Oil and Gas Resources Branch (15-month secondment)

*Summary of Function:* Reporting to the Manager, Oil and Gas Resources Branch, this position plans, formulates, develops, and implements legislation, regulations and guidelines required for the management of Yukon's oil and gas resources; collaborates with First Nations on the joint development and ongoing support of Yukon's common oil and gas regime; monitors oil and gas sector developments; assesses a wide array of oil and gas issues, formulates government positions, and advises on appropriate courses of action; manages the establishment of economic and financial computer modeling capabilities; and participates in other government initiatives requiring oil and gas input and performs other related duties.

- Lead role in developing utility franchising process for Yukon and initiating process to establish a gas distribution utility in Whitehorse.
- Lead role in negotiating benefits agreements with Yukon First Nations and oil and gas companies as required for all oil and gas activity licenced under the Yukon's *Oil and Gas Act*. Lead role in negotiating contribution agreements and terms of reference for training and youth initiatives funds associated with benefits agreements.
- Branch representative on intergovernmental (Federal, Territorial, First Nations) oil and gas training working group tasked with developing a training strategy for the Yukon as well as the department working group dealing with development assessment legislation and developing Yukon government policy regarding public/private partnerships.
- Provide timely and accurate responses for the Minister, Deputy Minister and Premier on issues related to gas distribution utilities, benefits agreements, oil & gas training strategies, and oil & gas activities.

**Trans Mountain Pipe Line Company Ltd.** Vancouver, British Columbia

1994 – 1997

**Manager, Regulatory Affairs**, Regulatory Affairs Department

*Summary of Function:* Maximize the Company's earnings potential within the regulatory framework determined by the National Energy Board, BC Utilities Commission and the Federal Energy Regulatory Commission; perform financial analysis of planning and forecasting for jurisdictional and non-jurisdictional activities; coordinate preparation of TMPL's annual operating / capital budgets and quarterly updates; responsible for the overall preparation of toll / facilities applications to the Company's regulators and responses to related information requests.

- Supervised preparation of toll applications to NEB, BCUC, and FERC; conducted review meetings to gain management approval and ensure timely submissions; liaised with consultants; prepared rebuttals to filed objections.
- Coordinated and directed the physical compilation of regulatory submissions (toll applications, facilities applications) including the logistics and scheduling of same. Presented evidence and testimony on behalf of the Company at public hearings as required.
- Coordinated and monitored annual operating and capital budgets for the Company's Divisions; directed review process with Management Committee.
- Assumed prime contact role for shippers with respect to cost of service, toll design and regulatory issues; presented cost of service and regulatory updates at all shippers meetings.
- Company representative on rate regulation / accounting committees of industry task forces.

P.E. McMahon

## EXPERIENCE / WORK HISTORY (cont'd)

1992 - 1994      **Supervisor, Budgets & Rates**, Regulatory Affairs Department

*Summary of Function:* Responsible for the detailed preparation of toll and facilities applications to the National Energy Board and responses to related information requests. In addition, this position is responsible for coordinating the preparation of annual operating budgets totalling \$50 - \$60 million. This position also supervises financial analysis relating to Trans Mountain's Canadian pipeline operation.

### **Northwest Territories Power Corporation**, Hay River, NWT

1989 – 1992      **Manager, Rates & Regulatory Affairs**, Finance and Administration Division

*Summary of Function:* To coordinate the development and implementation of cost of service studies, utility rate studies and impact analysis, to coordinate and direct the compilation of utility rate submissions to the Corporation's regulatory authorities as required from time to time, to present evidence and testimony on behalf of the Corporation related to the submissions at public hearings scheduled by the regulatory authorities, and to interpret the Corporation's Terms and Conditions of Service as required for application of policies.

### **Ontario Hydro**, Toronto, Ontario

1989 – 1989      **Power Costing Analyst**, Finance Branch, Comptroller's Division  
Financial Accounting Policy and External Reporting Department

*Summary of Function:* To research and conceptualize Corporate financial policy dealing with the preparation of power costing policies, the allocation of costs, and the setting of electricity rates.

1986 - 1989      **Analyst – Rate Economics**, Energy Management Branch  
Market Services & Development Division, Rates Department

*Summary of Function:* To assess alternate rate practices and cost of service methodologies for electrical and thermal energy rates and to assist in the preparation of cost/benefit and other economic studies of rate-related issues.

### **North York Hydro**, North York, Ontario

1981 – 1986      **Rates & Utilization Analyst**  
Consumer Service Department

*Summary of Function:* Annually established retail rates and charges schedule to meet revenue requirement and rate setting guidelines; created submission documents for Ontario Hydro after discussions with Central Region office. Performed in-depth analysis of cost of service-based rates and costing structures as applied to North York Hydro by using various statistical modelling methods. Kept abreast of North York Hydro policies/regulations and Ontario Energy Board hearings; attended all relevant rate meetings with Ontario Hydro, AMEU/MEA, and Large Users.

## REGULATORY APPEARANCES – As Witness

2003	Ontario Energy Board RP-2003-0063 – Union Gas Limited 2004 Rates Application On Behalf of Union Gas Limited
1998	Yukon Utilities Board Order 98-05 – Yukon Energy Corporation Rate Application On Behalf of Government of Yukon
1993	National Energy Board RH-3-93 – Trans Mountain Pipe Line Tolls for 1993 and 1994 On Behalf of Trans Mountain Pipe Line
1991	Northwest Territories Public Utilities Board 1991 Cost of Service Methodology review On Behalf of Northwest Territories Power Corporation
1990	Northwest Territories Public Utilities Board 1990 Northwest Territories Power Corporation General Rate Application On Behalf of Northwest Territories Power Corporation
1990	Northwest Territories Public Utilities Board 1990 Electrical Rate Structure Review On Behalf of Northwest Territories Power Corporation

## REGULATORY CONSULTATIONS

2017 – 2018	Yukon Utilities Board Yukon Energy Corporation – 2017-2018 GRA Client: Utilities Consumers' Group
2017 – 2018	Yukon Utilities Board Yukon Energy Corporation – Power Purchase Agreement – Victoria Gold and Stratagold Client: Utilities Consumers' Group
2016-2017	Yukon Utilities Board ATCO Electric Yukon - Yukon Electrical Company Limited – 2016-2017 GRA Client: Utilities Consumers' Group
2014-2015	Yukon Utilities Board Yukon Energy Corporation – Yukon Electrical Company Limited – DCF ERA Proposals Client: Utilities Consumers' Group
2014	Yukon Utilities Board Yukon Energy Corporation – LNG Part 3 Review Client: Utilities Consumers' Group
2013	Yukon Utilities Board Yukon Electrical Company Limited – 2013-2015 General Rates Application Client: Utilities Consumers' Group
2012	Yukon Utilities Board Yukon Energy Corporation – 2012/2-13 General Rates Application Client: Utilities Consumers' Group
2011-2012	Yukon Utilities Board Consultation on Scale of Costs and Rules of Practice Client: Utilities Consumers' Group

2011-2012	Yukon Utilities Board Rider F Policy Review Client: Utilities Consumers' Group
2011-2012	Yukon Utilities Board Rider F Rate Changes Client: Utilities Consumers' Group
2010	Yukon Utilities Board Mayo Hydro Enhancement Project Client: Utilities Consumers' Group
2009-2010	Yukon Utilities Board Yukon Energy Corporation - 2008-2009 General Rates Application – Phase 1 Client: Utilities Consumers' Group
2008-2009	Yukon Utilities Board YEC/YECL - 2008-2009 General Rates Application – Phase 2 Client: Utilities Consumers' Group
2007-2008	Government of Yukon Energy Strategy Development Client: Utilities Consumers' Group
2007	Yukon Utilities Board Yukon Energy Corporation – Carmacks Transmission Line – Part 3 Review Client: Utilities Consumers' Group
2007	Yukon Utilities Board Yukon Energy Corporation – Carmacks Transmission Line - PPA Review Client: Utilities Consumers' Group
2006-2007	Yukon Utilities Board Yukon Energy Corporation - 20-Year Resource Plan 2006-2025 Client: Utilities Consumers' Group

## EDUCATION

1988	<b>Canadian Institute of Management</b> , York University, North York, Ontario ➤ Graduate of four-year certificate / CIM designation program.
1985	<b>Seneca College</b> , North York, Ontario ➤ Graduate with certificate in <i>Applied Management Techniques</i> .
1981	<b>Lakehead University</b> , Thunder Bay, Ontario ➤ Graduate with Bachelor of Arts degree in <i>Economics and Mathematics</i> .

## ENERGY INDUSTRY AND COMMUNITY SERVICE

2017 – Present	St. Clair College Member – Board of Governors
2015 – Present	Entegrus Inc. Member – Board of Directors Member - Environmental Health & Safety Committee (2015 – 2017) Member – Audit Committee (2018 – Present)

2015 – 2017	Regulatory Affairs Steering Committee Ontario Energy Board
2009 – 2014	Entegrus Powerlines (formerly Chatham-Kent Hydro) Member – Board of Directors Member – Entegrus Inc. Audit Committee
2011 – Present	Ontario Energy Association Co-Chair – Utility Sector Committee
2007-2016	Ontario Business Women's Network Event Coordinator and Lead Presenter <b>2007:</b> Communication Exposed – Women Versus Men Styles <b>2008:</b> Developing Your Emotional Energy <b>2010:</b> The Outer Realm – Don't Judge a Book by its Cover <b>2011:</b> Discovering Your Equilibrium: Resolve to Evolve <b>2013:</b> How Men and Women Communicate and Network <b>2016:</b> Building My Next Chapter <b>2017:</b> Is My Paradise Someone Else's Punishment?
2006, 2007	Chatham-Kent United Way Amazing Race Biography and Site Clue Writer
2006	Candidate – Chatham-Kent Municipal Election
2004, 2005, 2006	Organizer, Annual Terry Fox Run for Cancer Research Chatham, Ontario
1990-1992	Member of the Board of Management, H.H. Williams Memorial Hospital Hay River, Northwest Territories

## PROFESSIONAL DEVELOPMENT

2007	Memory for Management – Seminar Canada
2006	Inclusion – A Business Imperative – Duke Energy Gas Transmission
2005, 2006, 2007	Leading a High Performance Organization – DEGT / Spectra Energy
2004	Team Member – Rewards / Recognition Workshop / Toolkit Project – Union Gas Limited
2004	Writing Dynamics Workshop - McLuhan & Davies
2004	Developing and Leading Dynamic Teams - Canadian Management Centre, Toronto
2003	Managerial Leadership Development Program – Duke Energy Gas Transmission
2003	Improving Manager Team-to-Team Links – Duke Energy Gas Transmission
2002	Competent Supervisor Training – Union Gas Limited
2002	Diversity Awareness Training – Union Gas Limited
1999	Land Claims Training - Public Service Commission, Government of Yukon
1993, 2002, 2003	Witness Preparation Training - M J Solutions, Inc.



- 1991                   Utility Financial Statements: Concepts and Analysis  
Financial Accounting Institute, New Jersey
- 1983-86               Customer Relations for Electric Utilities / 'Achieve Supervision', North York Hydro
- 1982-86               Management Seminars on Labour Relations,  
Association of Municipal Electric Utilities (AMEU)

ONGOING: Assorted seminars, trade shows and conferences including events hosted by the Canadian Association of Members of Public Utility Tribunals (CAMPUT), the Ontario Energy Association, North American natural gas and electricity industries (GasFair) and the Mearie Group (ENERCOM).