

UTILITIES CONSUMERS' GROUP  
Box 9300  
29 Wann Road  
Whitehorse, Yukon Y1A 4A2  
email: [rroudeau@northwestel.net](mailto:rroudeau@northwestel.net)

May 19, 2017

Yukon Utilities Board  
Box 31728  
Whitehorse, Yukon Y1A 6L3

Attention: Mr. Robert Laking, Chair

**Re: ATCO Electric Yukon / Yukon Electrical Company Limited  
2016 / 2017 General rates Application – Phase 1  
UCG Cost Claim**

Dear Mr. Laking:

Enclosed for the review of the Board are the costs claimed by the Utilities Consumers' Group ("UCG") for reimbursement resulting from the ATCO Electric Yukon / Yukon Electrical Company Limited 2016 / 2017 General Rates Application.

UCG's cost claim consists of the following documents:

- a) Form 1 - Summary of total costs claimed;
- b) Form 2 - Summary of professional fees claimed by Mr. McMahon and Mr. Rondeau;
- c) Form 3 - Summary of disbursements claimed;
- d) Form 4 - Affidavit of fees and expenses claimed;
- e) an invoice detailing the time claimed for Mr. McMahon;
- f) a current resume of Mr. McMahon;
- g) an invoice detailing the time claimed for Mr. Rondeau

UCG's intentions to use the services of Mr. McMahon in this proceeding were outlined in UCG's letter dated June 17, 2016. To our knowledge, no party raised an issue with respect to the proposal throughout the course of the proceeding.

Mr. McMahon supported the intervention of a legitimately constituted ratepayer group by providing extensive consulting services without the assistance of legal counsel which UCG was unable to acquire for this proceeding. UCG respectfully submits that Mr. McMahon provided his services in a manner and with the expertise that assisted in the quality and efficiency of the proceeding as a whole, and assisted UCG in making valuable submissions from the perspective of the ratepayers that UCG represents. With the retainer of Mr. McMahon, UCG's need for a skilled consultant to assist and ultimately take the lead in preparing UCG's filings within this proceeding was filled with someone with not only the relevant general knowledge of the

industry, but also an extensive background in the history of the Yukon energy sector in particular.

UCG submits that in view of the nature and complexity of the proceeding, the costs incurred by UCG were reasonable and were directly and necessarily related to UCG's effective participation. UCG submits it acted responsibly and contributed to a better understanding of the issues to be decided by the Board.

We ask that all cost claim amounts approved for Mr. McMahon be made payable to him and sent to his attention at:

Patrick McMahon  
5 Morning Glory Lane  
Chatham, Ontario N7L 5R5

UCG submits a claim for Mr. Rondeau for his attendance and participation of the total hearing process, including cross examination of all the panels on behalf of UCG. Mr. Rondeau assisted and directed the UCG intervention at all stages of the ATCO Electric Yukon Rate Application 2016/17.

If there are any questions concerning the contents of this submission, I would ask that they be directed to me by email at [rroudeau@northwestel.net](mailto:rroudeau@northwestel.net) or by phone at 633-5210.

Yours truly,

Roger Rondeau  
Utilities Consumers' Group

cc (by email): ATCO Electric Yukon / Yukon Electrical Company Limited

**Yukon Utilities Board**

**Summary of Total Costs Claimed  
Form 1 - Page 1 of 1**

Date May 19, 2017  
\_\_\_\_\_

	Total Fees	Total Disbursements	HST	Total Fees, Disbursements, & HST
			Total HST on Fees & Disbursements	
<b>Firm/Company Name</b> Patrick McMahon (PaTina Energy Consultants)	\$33,800.00		\$4,394.00	\$38,194.00
<b>Firm/Company Name</b> Roger Rondeau (Utilities Consumers' Group)	\$1,800.00			\$1,800.00
<b>TOTAL COSTS CLAIMED</b>	\$35,600.00	\$0.00	\$4,394.00	\$39,994.00

Claimant Utilities Consumers' Group  
**Agent/Representative** Roger Rondeau  
**Address** Box 9300, 29 Wann Road, Whitehorse, Yukon Y1A  
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 \_\_\_\_\_  
 \_\_\_\_\_  
 \_\_\_\_\_  
 \_\_\_\_\_  
**Phone** 633-5210      **Fax** \_\_\_\_\_

**E-mail** [rondeau@northwestel.net](mailto:rondeau@northwestel.net)  
**Applicant(s)** ATCO Electric Yukon / Yukon Electrical Company  
 \_\_\_\_\_  
 Limited  
**Application(s) No.** \_\_\_\_\_  
**Hearing** 2016 / 2017 General Rates Application  
 \_\_\_\_\_

**Yukon Utilities Board**

**Summary of Professional Fees Claimed**

**Form 2 - Page 1 of 1**

Date May 19, 2017

FIRM/COMPANY NAME	Years of Experience	Hourly Wage	Preparation and lrs		Attendance		Argument & Reply		Total Fees		HST	Total
			Hours	Fees	Hours	Fees	Hours	Fees	Hours	Fees	Total HST on Professional Fees	Fees & HST
PaTina Energy Consultants												
Individual Name Patrick McMahon	36.0	\$200.00	118.00	\$23,600.00		\$0.00	51.00	\$10,200.00	169.00	\$33,800.00	\$4,394.00	\$38,194.00
Individual Name				\$0.00		\$0.00		\$0.00	0.00	\$0.00		\$0.00
Individual Name				\$0.00		\$0.00		\$0.00	0.00	\$0.00		\$0.00
Individual Name				\$0.00		\$0.00		\$0.00	0.00	\$0.00		\$0.00
Individual Name				\$0.00		\$0.00		\$0.00	0.00	\$0.00		\$0.00
<b>Total This Company</b>			118.00	\$23,600.00	0.00	\$0.00	51.00	\$10,200.00	169.00	\$33,800.00	\$4,394.00	\$38,194.00

**PROFESSIONAL FEES**

Utilities Consumers' Group										
	\$100.00		\$0.00	18	\$1,800.00			\$1,800.00		\$1,800.00
			\$0.00		\$0.00			\$0.00		\$0.00
			\$0.00		\$0.00			\$0.00		\$0.00
			\$0.00		\$0.00			\$0.00		\$0.00
			\$0.00		\$0.00			\$0.00		\$0.00
<b>Total Company</b>	<b>This</b>	0.00	\$0.00	18.00	\$1,800.00	0.00	0.00	\$1,800.00	\$0.00	\$1,800.00

Claimant Utilities Consumers' Group      Applicant(s) ATCO Electric Yukon / Yukon Electrical Company Limited Hearing 2016 / 2017 General Rates Application      Application(s) No. \_\_\_\_\_

**YUKON UTILITIES BOARD**

**Summary of Disbursements Claimed**

**Form 3 - Page 1 of 1**

Date; May 19, 2017

<b>Disbursements Claimed (exclusive of GST)</b>	<b>Name of Claimant</b>	<b>Name of Claimant</b>	<b>Name of Claimant</b>	<b>Name of Claimant</b>	<b>Total Disbursements</b>
Airfare	\$0.00				\$0.00
Accommodation	\$0.00				\$0.00
Meals (maximum at GY rates)	\$0.00				\$0.00
Mileage (maximum at GY rates)					\$0.00
Taxi	\$0.00				\$0.00
Parking					\$0.00
Care rental					\$0.00
Transcripts					\$0.00
Postage					\$0.00
Courier/delivery					\$0.00
Telephone/long distance					\$0.00
Fax (\$1.00/page)					\$0.00
Internal photocopying (\$.10/copy)	\$0.00				\$0.00
External printing					\$0.00
Miscellaneous (please attach details)					\$0.00
Miscellaneous (please attach details)					\$0.00
Miscellaneous (please attach details)					\$0.00
Miscellaneous (please attach details)					\$0.00
<b>TOTAL DISBURSEMENTS</b>	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Total GST/HST on Disbursements</b>	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Claimant Utilities Consumers' Group

Applicant(s) ATCO Electric Yukon / Yukon Electrical Company Limited

2016 / 2017 General Rates Application

# PaTina Energy Consultants

5 Morning Glory Lane  
Chatham, Ontario, N7L 5R5

Phone: (519) 354-8486 / (519) 437-0759  
E-mail: [stefsdad99@gmail.com](mailto:stefsdad99@gmail.com)  
GST/HST Registration Number 85037 7359 RT0001

## COST CLAIM STATEMENT

Consultant Services to Utilities Consumers' Group by Patrick McMahon

### Yukon Utilities Board Proceeding: Yukon Electrical Company Limited – 2016-2017 General Rates Application – Phase I

- Preliminary discussions with UCG, preliminary review of the application of AEY/YECL, identification / explanation of UCG issues, advise on procedural issues including requested interim rates; preparation of intervention and submission on interim rates; determination of clarifications needed on implementation of Board Orders. (McMahon – 12.0 hours)
- Detailed review of application of AEY/YECL; development of information requests related to the issues to be addressed; detailed review of responses to information requests by AEY/YECL; preparation of motion on inadequate IR responses; advise on IR-related procedural issues. (McMahon – 72.5 hours)
- Research on and preparation of cross-examination questions and related materials for public hearing. (McMahon – 26.0 hours)
- Research and support during hearing. (McMahon – 7.5 hours)
- Preparation of UCG's final argument. (McMahon – 30.5 hours)
- Preparation of UCG's reply argument. (McMahon – 20.5 hours)

Total Hours:	169.00
Hourly Rate:	\$200.00
Total Fees Claimed:	\$33,800.00
HST (13%):	\$ 4,394.00
Total Claim:	<b>\$38,194.00</b>

Details of the time logged by Mr. McMahon in this proceeding are attached as Schedule A. Summary details of Mr. McMahon's efforts in specific areas are outlined below.

1. Preparation for intervention, submission on interim rates and issues background

Mr. McMahon provided UCG with background research on all issues raised within the application, specifically identified by UCG and identified by Mr. McMahon based on his experience. These discussions helped explain how issues have been addressed in other jurisdictions and how they needed to be addressed in the Yukon and in this specific proceeding. Mr. McMahon prepared UCG's intervention document and submissions related to interim rates.

2. Preparation of information requests

On July 11, 2016, UCG submitted 61 multi-part information requests. In preparation for this submission, Mr. McMahon reviewed the pre-filed evidence, material put on record at previous Board reviews of AEY/YECL operations, and conducted research on specific issue treatment in the Yukon and other jurisdictions. Mr. McMahon identified requests for information in numerous issue areas including customer bill impact and mitigation, business cases for major capital projects and initiatives, O&M expenses, depreciation expense, cost of capital and capital structure, and demand side management. Mr. McMahon drafted and finalized the information requests submitted on behalf of UCG.

3. Detailed review of IR responses and motion for more complete responses

AEY/YECL filed nearly 1500 pages of responses to information requests submitted to it by the Board and intervenors. Reviewing this material in conjunction with the evidentiary record required a lot of time to ensure that responses were complete and adequately responded to the questions asked. Mr. McMahon used this review to formulate issues that still needed to be addressed (requiring a Motion for more complete responses) as well as during cross-examination at the oral hearing.

4. Preparation of cross-examination materials / questions for hearing

Besides a thorough review of the evidentiary record, preparation of cross-examination materials for the hearing required extensive discussion and exchanges between UCG and Mr. McMahon. Mr. McMahon devoted considerable time to providing input into developing issue positions, identifying references to material and drafting questions for AEY/YECL and City of Whitehorse witnesses. Mr. McMahon was called upon to respond to clarification and positioning questions from UCG regarding specific issues that were raised during the hearing and for which UCG did not have access to legal counsel.

5. Support during hearing

During the oral hearing, Mr. McMahon made himself available prior to and after each hearing day to clarify positions on various issues discussed at the hearing and to provide UCG with clarification of the history behind many of the issues being discussed to assist with the formulation



of final arguments. Mr. McMahon was asked to research specific statements and issues that arose during the hearing. He provided material related to past YUB decisions as well as his experience in the utility industry and the Yukon energy arena.

#### 6. Preparation of final argument

Development of UCG's final argument required the reading of over 600 pages of transcript from the hearing as well as the thousands of pages of evidence put on the record through pre-filed evidence and responses to information requests and undertakings. Mr. McMahon developed the draft final argument. The process for developing the final argument was an iterative one over several days involving Mr. McMahon and Mr. Rondeau with each party offering suggestions on positions and edits to make from their own backgrounds. Mr. McMahon was responsible for developing the draft final argument positions as well as the final product submitted to the YUB.

#### 7. Preparation of reply argument

Like the development of final argument, UCG's reply argument to the arguments submitted by other parties was an iterative process involving Mr. McMahon and Mr. Rondeau. Mr. McMahon developed a draft reply argument that ultimately focussed on the arguments submitted by AEY/YECL. Mr. McMahon and Mr. Rondeau exchanged several emails to develop UCG's reply argument into a series of specific comments on a number of AEY/YECL's conclusions in the order that they appear within AEY/YECL's final argument. Mr. McMahon was responsible for developing the final reply argument submitted to the YUB.

## **Schedule A**

Additional detail to explain functions performed by Patrick McMahon (*PaTina Energy Consultants*)

June 14 - 17, 2016

- Correspondence / discussion with UCG regarding UCG expectations for proceeding, managing these expectations, services to be provided; preliminary discussion of issues (4.0 hours)

June 16 - 17, 2016

- Preparation and finalization of UCG intervention and submission on proposed interim rates; subsequent revisions and finalization of UCG submission (5.0 hours)

June 24 – July 2, 2016

- Correspondence / discussion with UCG re seeking clarification on implementation of Board Order 2016-02 and subsequent clarifications / errata issued by the YUB (3.0 hours)

July 4 - 14, 2016

- Review of application, correspondence / discussion with UCG re: issues to address in IRs, potential evidence, specific issues for argument (18.5 hours)
- Issue research, correspondence / discussion with UCG, preparation of draft IRs on AEY/YECL evidence (7.5 hours)
- Correspondence / discussion with UCG, preparation and revisions of draft IRs on AEY/YECL evidence and cross-reference documentation, preparation of final IRs and cover letter for submission (9.5 hours)
- Review / consideration of IRs submitted by other parties; discussion with UCG on potential submission of evidence (2.0 hours)

August 9 – 14, 2016

- Review IR responses from AEY/YECL for completeness and identification of hearing issues (6.5 hours); prepare Motion regarding inadequacy of AEY/YECL IR responses, revisions and finalization of Motion regarding AEY/YECL IR responses (10.0 hours)

August 16 - 29, 2016

- Correspondence / discussion with UCG regarding scheduling of evidence filing vs. motion on IR responses; preparation of letter to YUB on scheduling (2.0 hours)
- Review AEY/YECL and other correspondence re: Motion on inadequacy of AEY/YECL's IR responses; prepare draft reply submission, revise and finalize submission after correspondence / discussion with UCG (5.5 hours)

September 2 – 14, 2016

- Correspondence / discussion with UCG re: Order 2016-04, supplemental IR responses from AEY/YECL, evidence, cross-examination materials, specific regulatory issues / concepts (3.0 hours)

- Review responses to all IRs, draft related argument positions and potential cross-examination questions, conduct research on specific issues (8.0 hours)

October 12 – 31, 2016

- Review evidentiary record, prepare cross-examination questions and Book of CrossExamination materials for submission to YUB; correspondence / discussion with UCG re: cross-examination, argument issues (7.5 hours)
- Research and assembly of cross-examination reference material, correspondence / discussion with UCG (7.5 hours)
- Preparation for hearing including review of all evidence including AEY/YECL updated evidence, finalize cross-examination questions, correspondence / discussion with UCG (7.5 hours)
- Correspondence / discussion with UCG re: adjustments to cross-examination questions, issues raised at hearing (3.5 hours)

November 1 – 3, 2016

- Daily follow-up on 3-day hearing; research on issues raised during hearing; adjustments to cross-examination questions based on ongoing testimony; research and respond to UCG questions; prepare cross-examination questions for City of Whitehorse witness (7.5 hours)

November 4 – 24, 2016

- Review and analysis of AEY/YECL undertaking responses, review of evidentiary record, prepare initial draft of final argument, correspondence / discussion with UCG re: argument; finalize UCG argument for submission to YUB (30.5 hours)

November 25 - December 14, 2016

- Correspondence / discussion with UCG re: strategy for reply argument; review and analysis of filed arguments; development of draft UCG Reply argument including correspondence / discussion with UCG; revisions and preparation of final reply argument (20.5 hours)

**Consultant Services Agreement**  
**Between**  
**Utilities Consumers' Group (the "Receiver")**  
**And**  
**Patrick McMahon (the "Provider")**

Provider shall provide consultation services to the Receiver with respect to the Application by ATCO Electric Yukon / Yukon Electrical Company Limited for approval of its 2016-2017 General Rates Application – Phase 1 including but not limited to:

- Preparation of UCG's application for intervenor status, submissions regarding interim rates application and any pre-hearing conference/workshop (as required).
- Developing information requests related to the issues to be addressed.
- Developing UCG positions during settlement negotiations (as required).
- Developing UCG evidence and responding to related information requests (as required).
- Developing cross-examination and argument materials for public hearing.
- Review and comments (as requested) on any material received / issued by the UCG.
- Other services as requested pertaining to the regulatory review process.
- Attendance at regulatory consultations / hearings (as required).

**FEES and CHARGES**

The charges assessed for the services listed above will be based on hours worked and out-of-pocket expenses. Services will be charged at a rate of \$200.00 per hour plus HST. Out-of-pocket expenses will be charged as incurred.

**APPROVAL**

It is hereby acknowledged that Receiver has requested and Provider has agreed to deliver the services detailed in this Services Agreement.

**Patrick McMahon**

**Utilities Consumers' Group**

*[Original Signed By P.E. McMahon]*

Per: *[Original Signed By Roger Rondeau]*

\_\_\_\_\_  
Date: May 30, 2016

\_\_\_\_\_  
Roger Rondeau (President)

## EXPERIENCE / WORK HISTORY

### Patrick E. McMahon

5 Morning Glory Lane  
Chatham, Ontario, N7L 5R5 Telephone:  
519•354•8486  
E-mail: stefsdad99@gmail.com

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## EXPERIENCE / WORK HISTORY

### Union Gas Limited, Chatham, Ontario

September 2004 **Manager, Regulatory Research and Records** -  
Present

*Summary of Function:* Reporting to the Director, Regulatory Affairs, I manage the efforts of the Regulatory Research and Records group to monitor regulatory proceedings at the Ontario Energy Board and other jurisdictions, evaluate the issues raised during the proceedings, and communicate relevant issues to client departments throughout Union Gas. I am responsible for creating evidence and filing franchise renewal applications with the OEB. I also conduct specific research into regulatory issues and precedents and present findings to client departments.

- Intervene on behalf of Union Gas in proceedings before the Ontario Energy Board and other jurisdictions and coordinate submissions as required.
- Provide an ongoing review of current regulatory issues throughout North America relating to natural gas and electricity regulation and provide assessment of the impacts to Union Gas.
- Work directly with District Managers, Municipal Relations and OEB staff to resolve any issues related to franchise renewal proceedings.
- Coordinate with OEB staff, IT and client departments on the implementation of the OEB's electronic filing and document standardization initiative within Union Gas.

June 2002 - **Manager, Product and Services Costing**  
September 2004

*Summary of Function:* Reporting to the Director, Regulatory Affairs, I was accountable for managing the preparation of financial and related material to fulfill the requirements and support the initiatives of various internal and external client groups, primarily as they relate to cost of service information. Internally, this included providing support for pricing of new and existing services, providing inputs into the determination of performance metrics for asset yield and supporting asset planning as it relates to the justification of new facilities. I was also responsible for any reporting, both to the Ontario Energy Board and stakeholders, arising out of the company's rate plans as it relates to cost of service.

- Managed the provision of necessary and sufficient data for sound planning by organizing accurate and timely cost analysis studies and reports tuned to the needs of Union Gas.
- Improved accuracy, completeness and operational usefulness of studies and reports by appropriate integrated computerized information systems.

- Accountable for working closely through a cross-functional team consisting of representatives from Asset Yield, Asset Planning, and Product and Pricing to develop a consistent understanding of costing data and its use to support Union Gas' strategic objectives.  
(cont'd)

November 2001 **Team Lead, Regulatory Research and Records** -  
June 2002

*Summary of Function:* Reporting to the Manager, Regulatory Applications, I monitored regulatory proceedings at the Ontario Energy Board and other jurisdictions either in person or through review of transcripts and decisions. I evaluated the issues raised during the proceedings and communicated relevant issues to client departments. I was responsible for creating evidence and filing franchise renewal applications to the OEB. I also conducted specific research into regulatory issues and precedents and presented findings to client departments.

- Intervene on behalf of Union Gas in proceedings before the OEB and other jurisdictions and coordinate submissions if required.
- Provide an ongoing review of current regulatory issues throughout North America relating to natural gas and electricity regulation and assess the impacts to Union gas.
- Work directly with OEB staff to resolve any issues related to franchise proceedings.
- Coordinate with OEB staff, IT and client departments and Regulatory Affairs on the implementation of the OEB's electronic filing initiative within Union Gas.

**Government of Yukon**, Whitehorse, Yukon  
Department of Economic Development

May 1997 **Utilities Analyst**, Energy Unit, Corporate Policy Branch  
- November 2001

*Summary of Function:* This position serves as the Yukon Government's chief advisor on energy interests related to electricity system development, management and regulation. This includes analysis and advice to government on the development and management of Yukon's electricity system and to the roles of the energy industry stakeholders. This position recommends strategies, policies and positions and provides technical analysis of options.

- Provided timely and accurate responses for the Minister, Deputy Minister, Government Leader and Energy Commissioner on issues that arose.
- Assisted other staff within Government, in providing comments and input on their projects - including power supply to mining customers, draft rural electricity service policies, draft Energy Chapter of Agreement on Internal Trade, relicensing of Aishihik Lake generation facilities, electrical rate design in other jurisdictions, review of Yukon conservation strategy, electricity supply development potential, and northern economy development projects.
- Lead role in providing input to the Energy Commission on issues related to various comprehensive policy issues. Included writing papers, ministerial statements and letters, providing comments on other documents and developing support material for public consultations.

## EXPERIENCE / WORK HISTORY

- Established as resource / information base for utility-related issues and regulations - keeping YEC abreast of current issues related to surplus hydro in BC, economic development initiatives, interconnection alternatives, and rate design in other jurisdictions.
- Responsibility for the financial management role in the Energy Unit - managing administrative functions by chairing team meetings on the allocation of Energy Unit budget resources and the establishment of budget requirements; monitoring budget expenditures and prepares periodic variance reports.

## EXPERIENCE / WORK HISTORY

(cont'd)

March 2000 **Senior Oil and Gas Analyst**, Oil and Gas Resources Branch (15-month secondment) -  
June 2001

*Summary of Function:* Reporting to the Manager, Oil and Gas Resources Branch, this position plans, formulates, develops, and implements legislation, regulations and guidelines required for the management of Yukon's oil and gas resources; collaborates with First Nations on the joint development and ongoing support of Yukon's common oil and gas regime; monitors oil and gas sector developments; assesses a wide array of oil and gas issues, formulates government positions, and advises on appropriate courses of action; manages the establishment of economic and financial computer modeling capabilities; and participates in other government initiatives requiring oil and gas input and performs other related duties.

- Lead role in developing utility franchising process for Yukon and initiating process to establish a gas distribution utility in Whitehorse.
- Lead role in negotiating benefits agreements with Yukon First Nations and oil and gas companies as required for all oil and gas activity licenced under the Yukon's *Oil and Gas Act*. Lead role in negotiating contribution agreements and terms of reference for training and youth initiatives funds associated with benefits agreements.
- Branch representative on intergovernmental (Federal, Territorial, First Nations) oil and gas training working group tasked with developing a training strategy for the Yukon as well as the department working group dealing with development assessment legislation and developing Yukon government policy regarding public/private partnerships.
- Provide timely and accurate responses for the Minister, Deputy Minister and Premier on issues related to gas distribution utilities, benefits agreements, oil & gas training strategies, and oil & gas activities.

### **Trans Mountain Pipe Line Company Ltd.** Vancouver, British Columbia

1994 – 1997 **Manager, Regulatory Affairs**, Regulatory Affairs Department

*Summary of Function:* Maximize the Company's earnings potential within the regulatory framework determined by the National Energy Board, BC Utilities Commission and the Federal Energy Regulatory Commission; perform financial analysis of planning and forecasting for jurisdictional and non-jurisdictional activities; coordinate preparation of TMPL's annual operating / capital budgets and quarterly updates; responsible for the overall preparation of toll / facilities applications to the Company's regulators and responses to related information requests.

- Supervised preparation of toll applications to NEB, BCUC, and FERC; conducted review meetings to gain management approval and ensure timely submissions; liaised with consultants; prepared rebuttals to filed objections.
- Coordinated and directed the physical compilation of regulatory submissions (toll applications, facilities applications) including the logistics and scheduling of same. Presented evidence and testimony on behalf of the Company at public hearings as required.
- Coordinated and monitored annual operating and capital budgets for the Company's Divisions; directed review process with Management Committee.



## EXPERIENCE / WORK HISTORY

- Assumed prime contact role for shippers with respect to cost of service, toll design and regulatory issues; presented cost of service and regulatory updates at all shippers meetings.
- Company representative on rate regulation / accounting committees of industry task forces.  
(cont'd)

1992 - 1994      **Supervisor, Budgets & Rates**, Regulatory Affairs Department

*Summary of Function:* Responsible for the detailed preparation of toll and facilities applications to the National Energy Board and responses to related information requests. In addition, this position is responsible for coordinating the preparation of annual operating budgets totalling \$50 - \$60 million. This position also supervises financial analysis relating to Trans Mountain's Canadian pipeline operation.

**Northwest Territories Power Corporation**, Hay River, NWT

1989 – 1992      **Manager, Rates & Regulatory Affairs**, Finance and Administration Division

*Summary of Function:* To coordinate the development and implementation of cost of service studies, utility rate studies and impact analysis, to coordinate and direct the compilation of utility rate submissions to the Corporation's regulatory authorities as required from time to time, to present evidence and testimony on behalf of the Corporation related to the submissions at public hearings scheduled by the regulatory authorities, and to interpret the Corporation's Terms and Conditions of Service as required for application of policies.

**Ontario Hydro**, Toronto, Ontario

1989 – 1989      **Power Costing Analyst**, Finance Branch, Comptroller's Division Financial Accounting Policy and External Reporting Department

*Summary of Function:* To research and conceptualize Corporate financial policy dealing with the preparation of power costing policies, the allocation of costs, and the setting of electricity rates.

1986 - 1989      **Analyst – Rate Economics**, Energy Management Branch  
Market Services & Development Division, Rates Department

*Summary of Function:* To assess alternate rate practices and cost of service methodologies for electrical and thermal energy rates and to assist in the preparation of cost/benefit and other economic studies of rate-related issues.

**North York Hydro**, North York, Ontario

1981 – 1986      **Rates & Utilization Analyst**  
Consumer Service Department

*Summary of Function:* Annually established retail rates and charges schedule to meet revenue requirement and rate setting guidelines; created submission documents for Ontario Hydro after discussions with Central Region office. Performed in-depth analysis of cost of service-based rates and costing structures as applied to North York Hydro by using various statistical modelling methods. Kept abreast of North York Hydro policies/regulations and Ontario Energy Board hearings; attended all relevant rate meetings with Ontario Hydro, AMEU/MEA, and Large Users.

## **REGULATORY APPEARANCES – As Witness**

2003                      Ontario Energy Board  
                                RP-2003-0063 – Union Gas Limited 2004 Rates Application  
                                On Behalf of Union Gas Limited

1998                      Yukon Utilities Board  
                                Order 98-05 – Yukon Energy Corporation Rate Application  
                                On Behalf of Government of Yukon

1993                      National Energy Board  
                                RH-3-93 – Trans Mountain Pipe Line Tolls for 1993 and 1994  
                                On Behalf of Trans Mountain Pipe Line

1991                      Northwest Territories Public Utilities Board  
                                1991 Cost of Service Methodology review  
                                On Behalf of Northwest Territories Power Corporation

1990                      Northwest Territories Public Utilities Board  
                                1990 Northwest Territories Power Corporation General Rate Application  
                                On Behalf of Northwest Territories Power Corporation

1990                      Northwest Territories Public Utilities Board  
                                1990 Electrical Rate Structure Review  
                                On Behalf of Northwest Territories Power Corporation

## **REGULATORY CONSULTATIONS**

2014-2015                Yukon Utilities Board  
                                Yukon Energy Corporation – Yukon Electrical Company Limited – DCF ERA Proposals  
Client: Utilities Consumers' Group

2014                      Yukon Utilities Board  
                                Yukon Energy Corporation – LNG Part 3 Review  
Client: Utilities Consumers' Group

2013                      Yukon Utilities Board  
                                Yukon Electrical Company Limited – 2013-2015 General Rates Application  
Client: Utilities Consumers' Group

## EXPERIENCE / WORK HISTORY

- 2012 Yukon Utilities Board  
Yukon Energy Corporation – 2012/2-13 General Rates Application  
Client: Utilities Consumers' Group
- 2011-2012 Yukon Utilities Board  
Consultation on Scale of Costs and Rules of Practice  
Client: Utilities Consumers' Group
- 2011-2012 Yukon Utilities Board  
Rider F Policy Review  
Client: Utilities Consumers' Group
- 2011-2012 Yukon Utilities Board  
Rider F Rate Changes  
Client: Utilities Consumers' Group
- 2010 Yukon Utilities Board  
Mayo Hydro Enhancement Project  
Client: Utilities Consumers' Group

2009-2010 Yukon Utilities Board  
Yukon Energy Corporation - 2008-2009 General Rates Application – Phase 1  
Client: Utilities Consumers' Group

2008-2009 Yukon Utilities Board  
YEC/YECL - 2008-2009 General Rates Application – Phase 2  
Client: Utilities Consumers' Group

2007-2008 Government of Yukon  
Energy Strategy Development  
Client: Utilities Consumers' Group

2007 Yukon Utilities Board  
Yukon Energy Corporation – Carmacks Transmission Line – Part 3 Review  
Client: Utilities Consumers' Group

2007 Yukon Utilities Board  
Yukon Energy Corporation – Carmacks Transmission Line - PPA Review  
Client: Utilities Consumers' Group

2006-2007 Yukon Utilities Board  
Yukon Energy Corporation - 20-Year Resource Plan 2006-2025  
Client: Utilities Consumers' Group

## EDUCATION

1988 **Canadian Institute of Management**, York University, North York, Ontario ➤  
Graduate of four-year certificate / CIM designation program.

1985 **Seneca College**, North York, Ontario  
➤ Graduate with certificate in *Applied Management Techniques*.

1981 **Lakehead University**, Thunder Bay, Ontario  
➤ Graduate with Bachelor of Arts degree in *Economics and Mathematics*.

## ENERGY INDUSTRY AND COMMUNITY SERVICE

2015 – Present Entegrus Inc.  
Member – Board of Directors

2015 – Present Regulatory Affairs Steering Committee  
Ontario Energy Board

2009 – 2014 Entegrus Powerlines (formerly Chatham-Kent Hydro)  
Member – Board of Directors  
Member – Entegrus Inc. Audit Committee

2011 – Present Ontario Energy Association  
Co-Chair – Utility Sector Committee

2007-2016	Ontario Business Women's Network Event Coordinator and Lead Presenter <b>2007:</b> Communication Exposed – Women Versus Men Styles <b>2008:</b> Developing Your Emotional Energy <b>2010:</b> The Outer Realm – Don't Judge a Book by its Cover <b>2011:</b> Discovering Your Equilibrium: Resolve to Evolve <b>2013:</b> How Men and Women Communicate and Network <b>2016:</b> Building My Next Chapter
2006, 2007	Chatham-Kent United Way Amazing Race Biography and Site Clue Writer
2006	Candidate – Chatham-Kent Municipal Election
2004, 2005, 2006	Organizer, Annual Terry Fox Run for Cancer Research Chatham, Ontario
1990-1992	Member of the Board of Management, H.H. Williams Memorial Hospital Hay River, Northwest Territories

## PROFESSIONAL DEVELOPMENT

2007	Memory for Management – Seminar Canada
2006	Inclusion – A Business Imperative – Duke Energy Gas Transmission
2005, 2006, 2007	Leading a High Performance Organization – DEGT / Spectra Energy
2004	Team Member – Rewards / Recognition Workshop / Toolkit Project – Union Gas Limited
2004	Writing Dynamics Workshop - McLuhan & Davies
2004	Developing and Leading Dynamic Teams - Canadian Management Centre, Toronto
2003	Managerial Leadership Development Program – Duke Energy Gas Transmission
2003	Improving Manager Team-to-Team Links – Duke Energy Gas Transmission
2002	Competent Supervisor Training – Union Gas Limited
2002	Diversity Awareness Training – Union Gas Limited
1999	Land Claims Training - Public Service Commission, Government of Yukon
1993, 2002, 2003	Witness Preparation Training - M J Solutions, Inc.
1991	Utility Financial Statements: Concepts and Analysis Financial Accounting Institute, New Jersey

1983-86 Customer Relations for Electric Utilities / 'Achieve Supervision', North York Hydro

1982-86 Management Seminars on Labour Relations,  
Association of Municipal Electric Utilities (AMEU)

ONGOING: Assorted seminars, trade shows and conferences including events hosted by the Canadian Association of Members of Public Utility Tribunals (CAMPUT), the Ontario Energy Association, North American natural gas and electricity industries (GasFair) and the Mearie Group (ENERCOM).

Cost Claim for Mr. Roger Rondeau, Utilities Consumers' Group

## **Utilities Consumers' Group**

P.O. Box 9300  
29 Wann Rd., Whitehorse, Yukon Y1A 4A2  
Phone: (867) 633-5210  
E-mail: [rondeau@northwestel.net](mailto:rondeau@northwestel.net)

### **COST CLAIM STATEMENT**

Utilities Consumers' Group by Roger Rondeau

#### **Yukon Utilities Board Proceeding:**

**Yukon Electrical Company Limited – 2016-2017 General Rates Application – Phase 1**

Attend, Participate, Cross-Examination of Panels

3 days (18Hrs)@\$100.00/hr.

**November 1, 2016 9:00am -5:00pm**

**November 2, 2016 9:00am-5:00pm**

**November 3, 2016 8:30am-3:00pm**

**Total Claim**

**\$1800.00**